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Management Analysis Branch  
Office of the Comptroller

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# **Command Management Review**

2nd Quarter  
Fiscal Year 1989



**US Army Corps  
of Engineers**

New England Division

## TABLE OF CONTENTS

PURPOSE AND SCOPE.....	iii
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### TECHNICAL STAFF

#### PLANNING DIVISION: (-PL)

PLANNING DIVISION PRODUCTS - SCHEDULED vs ACCOMPLISHED.....	1-1
PLANNING DIVISION PRODUCTS - ANALYSIS.....	1-2

#### ENGINEERING DIVISION: (-ED)

E&D COSTS - INSTALLATION SUPPORT.....	2-1
E&D COSTS - MILCON.....	2-2
CONSTRUCTION CONTRACT AWARDS - CONSTRUCTION GENERAL (CW).....	2-3
CONSTRUCTION CONTRACT AWARDS - OPERATIONS AND MAINTENANCE (CW).....	2-4
LABORATORY OPERATIONS.....	2-5
SURVEY OPERATIONS.....	2-6

#### CONSTRUCTION DIVISION: (-CD)

SUPERVISION AND INSPECTION COSTS - CONSTRUCTION GENERAL (CW).....	3-1
SUPERVISION AND INSPECTION COSTS - SUPERFUND.....	3-2
SUPERVISION AND ADMINISTRATION - MILITARY.....	3-3
CONTRACTS IN CLOSE OUT STATUS.....	3-4
TIME AND COST GROWTH - MCP.....	3-5
TIME AND COST GROWTH - CIVIL WORKS.....	3-6

#### OPERATIONS DIVISION: (-OD)

PLANT REPLACEMENT AND IMPROVEMENT (PRIP).....	4-1
PERMIT APPLICATION SUMMARY.....	4-2

#### REAL ESTATE DIVISION: (-RE)

PROJECT PLANS.....	5-1
ACQUISITIONS.....	5-2
COMPLIANCE INSPECTIONS.....	5-3
UTILIZATION INSPECTIONS.....	5-4
OUTGRANTS.....	5-5
DISPOSALS.....	5-6
ARMY AND AIR FORCE ACTIVITIES.....	5-7

#### CONTRACTING DIVISION: (-CT)

PURCHASE BRANCH ORDERS PROCESSED.....	6-1
CONTRACTS, DELIVERY ORDERS AND MODIFICATIONS ISSUED.....	6-2
SMALL AND DISADVANTAGED BUSINESS UTILIZATION.....	6-3

## ADVISORY AND ADMINISTRATIVE STAFF

### OFFICE OF THE COMPTROLLER: (-DC)

DIRECT TRAVEL OBLIGATION.....	7-1
OVERTIME COSTS.....	7-2
OVERHEAD AND FACILITY ACCOUNT CASH ANALYSIS.....	7-3
ARMY SUGGESTION PROGRAM.....	7-4
STATUS OF NED CA ACTIVITY.....	7-5
CONTRACTS IN CLOSE OUT STATUS (NAP).....	7-6
CONTRACTS IN CLOSE OUT STATUS (NAN).....	7-7

### PROGRAMS OFFICE (-PD)

STATUS OF FUNDS - OBLIGATIONS (CW).....	8-1
STATUS OF FUNDS - EXPENDITURES (CW).....	8-2
FTE WORKYEAR USAGE - CW ONLY.....	8-3
WORKYEAR USAGE - MILITARY ONLY.....	8-4

### SAFETY OFFICE: (-SO)

MOTOR VEHICLE ACCIDENT FREQUENCY - GOVERNMENT.....	9-1
INJURY FREQUENCY RATE - GOVERNMENT.....	9-2
INJURY SEVERITY RATE - GOVERNMENT.....	9-3
INJURY FREQUENCY RATE - CONTRACTOR.....	9-4
INJURY SEVERITY RATE - CONTRACTOR.....	9-5
ACCIDENT ANALYSIS.....	9-6

### VALUE ENGINEERING: (-VE)

COST SAVINGS, EXPENSES STUDIES.....	10-1
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### EEO OFFICE: (-EO)

EEO TREND CHART - MINORITIES.....	11-1
EEO TREND CHART - FTP/PTP EMPLOYEES.....	11-2
EEO TREND CHART - NON-MINORITY FEMALES.....	11-3
EEO TREND CHART - TEMPORARY EMPLOYEES.....	11-4

### AUDIT OFFICE: (-AO)

INTERNAL REVIEWS.....	12-1
CONTRACT AUDITS.....	12-2

## PURPOSE AND SCOPE

### Command Management Review

U.S. Army Engineer Division, New England

The Command Management Review (CMR) provides managers in the New England Division with a tool for monitoring and appraising their organization's performance and projecting future actions. The report is intended to complement a number of detailed individual office reports by consolidating major parameters under a single cover.

The cost and performance data should be particularly useful to our staff and authorized Federal audit agencies. For others, the Public Affairs Office can assist in understanding this document. All outside requests for information should be forwarded to our Public Affairs Office.

The Management Analysis Branch, Office of the Comptroller, would welcome your recommendations for improvements in the CMR.

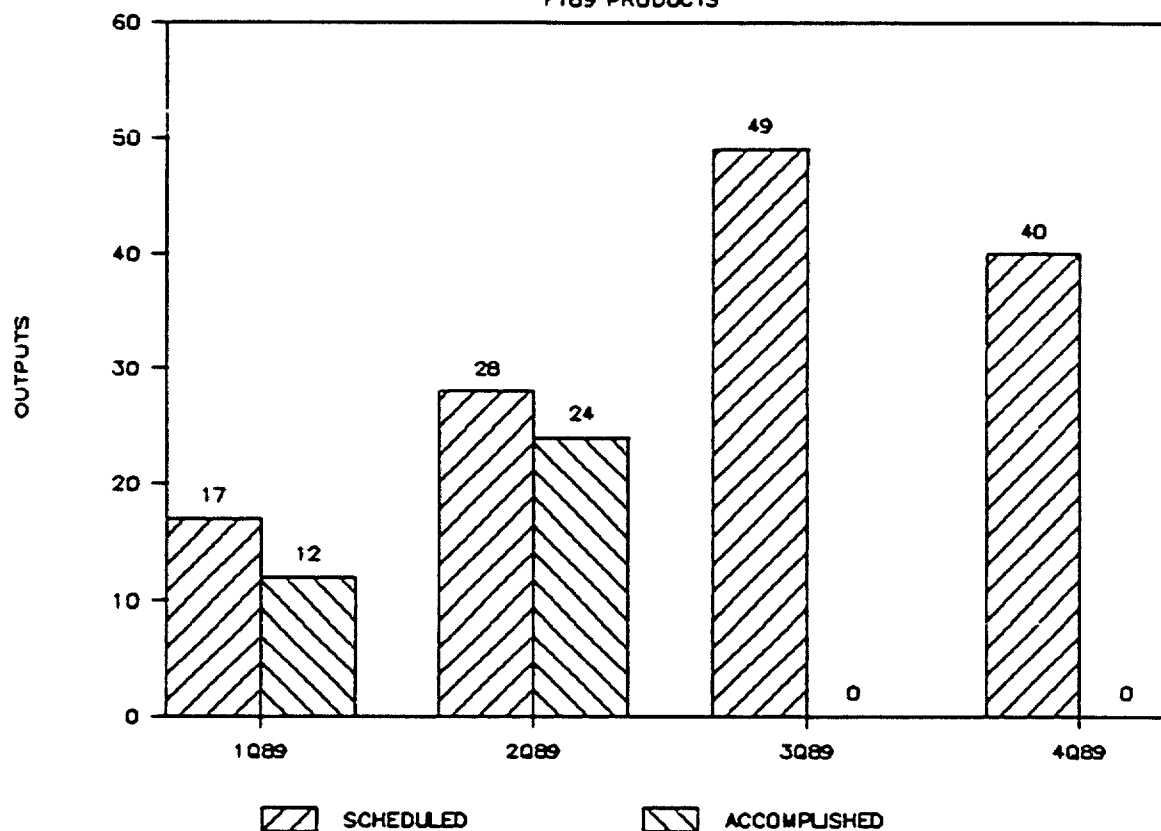


DANIEL M. WILSON  
Colonel, Corps of Engineers  
Commanding

TECHNICAL STAFF

# PLANNING DIVISION

FY89 PRODUCTS



ACTIONS	1Q89	2Q89	3Q89	4Q89
GENERAL INVESTIGATIONS				
- SCHEDULED	1	4	5	2
- ACCOMPLISHED	0	4		
CONTINUING AUTHORITIES				
- SCHEDULED	6	12	21	15
- ACCOMPLISHED	4	9		
NON-PROJECT RELATED				
- SCHEDULED	6	7	5	10
- ACCOMPLISHED	6	7		
WORK FOR OTHERS				
- SCHEDULED	4	5	18	13
- ACCOMPLISHED	2	4		
TOTAL				
- SCHEDULED	17	28	49	40
- ACCOMPLISHED	12	24	0	0

## FY89 PLANNING DIVISION PRODUCTS

### PRODUCTS NOT ACCOMPLISHED AS SCHEDULED FOR 2Q89 :

1. CONTINUING AUTHORITIES
  - a. BULLOCK NECK, PROVIDENCE, RI - SEC 103 RECON
  - b. GREEN HARBOR, MARSHFIELD ,MA - SEC 107 DPR
  - c. SPICKET RIVER, MA and NH - SEC 205 RECON
2. WORK FOR OTHERS
  - a. OTTER BROOK LAKE, KEENE, NH - WATER SUPPLY STUDY

### PRODUCTS REPORTED ON IN THE PRECEEDING GRAPH:

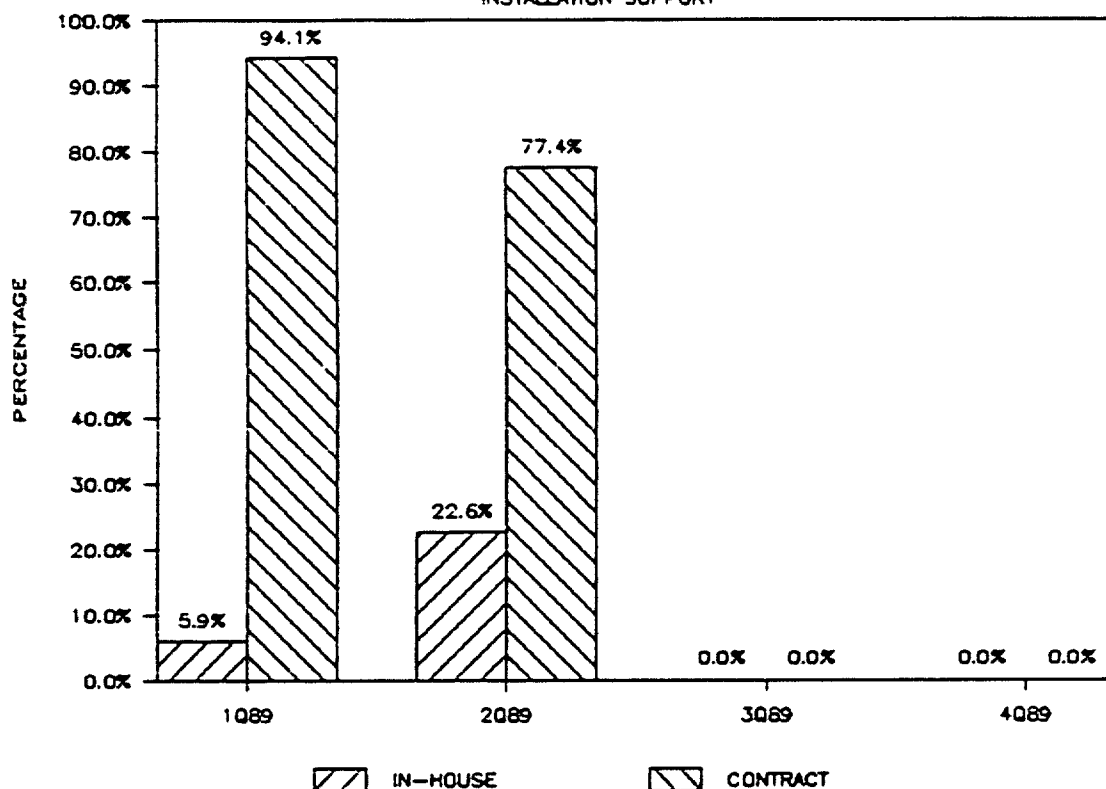
1. REPORTS TO THE PUBLIC OR A NON-FEDERAL SPONSOR
2. REPORTS TO HQUSACE
3. REPORTS TO WLRC AND/OR CEBRH
4. DRAFT REPORTS TO CUSTOMERS
5. FINAL REPORTS TO CUSTOMERS
6. NEPA DOCUMENTS
7. IMPACT ANALYSIS WORK FOR NON-PLANNING CUSTOMERS

COMMENTS: PRODUCTS NOT ACCOMPLISHED ARE RESCHEDULED ACCORDINGLY AND ARE REFLECTED IN OUR QUARTERLY DATA.

GOAL IMPOSED BY: CH., PLANNING DIVISION  
REPORTING ORGANIZATION: PLANNING DIVISION  
INFORMATION SOURCE: PLANNING DIVISION RECORDS

# ENGINEERING AND DESIGN COSTS

## INSTALLATION SUPPORT



ENGINEERING & DESIGN COSTS	1Q89	2Q89	3Q89	4Q89
TOTAL	\$234,407	\$654,791	\$0	\$0
IN-HOUSE	\$13,799	\$147,985	\$0	\$0
CONTRACT	\$220,608	\$506,806	\$0	\$0
PERCENT IN-HOUSE	5.9%	22.6%		
PERCENT CONTRACT	94.1%	77.4%		

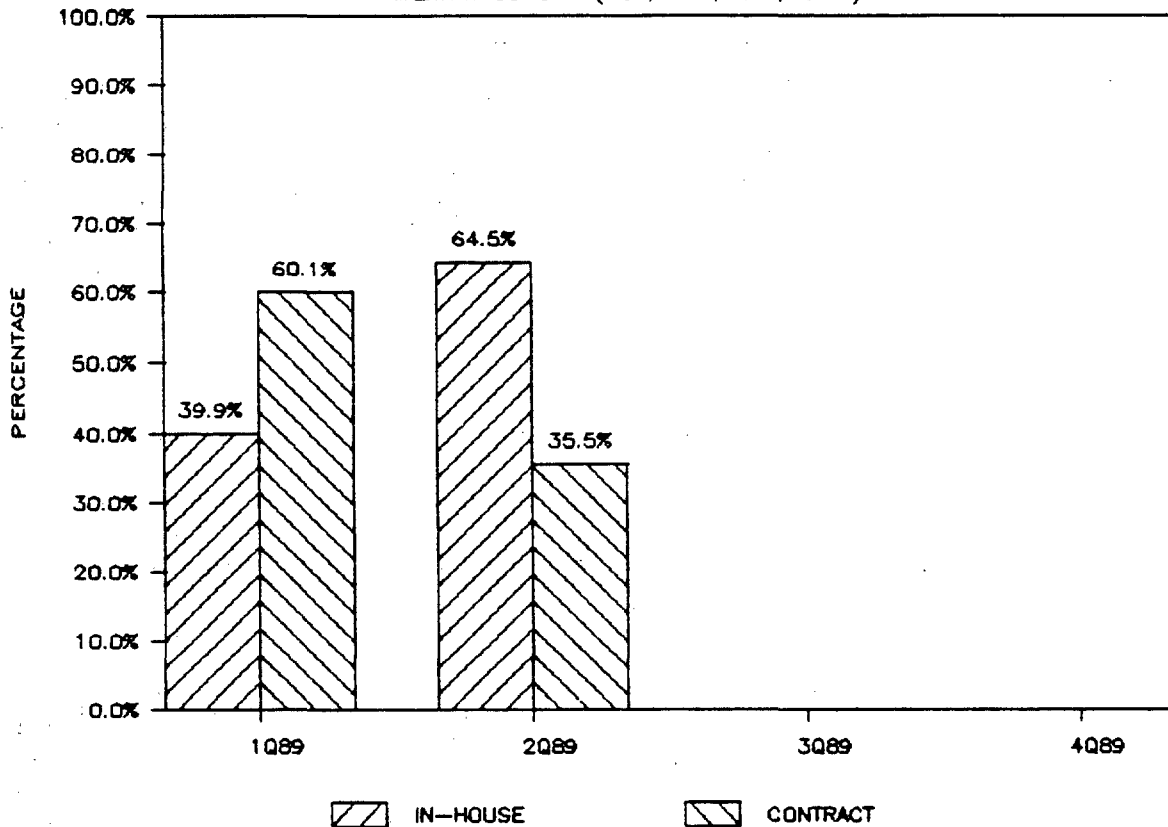
GOAL: ACCOMPLISH 85% OF INSTALLATION SUPPORT WORK BY A-E CONTRACT.

PERFORMANCE EVALUATION: N/A

CONTENTS: ALL INSTALLATION SUPPORT ACTIVITY EXCLUDING GWEN & DERA.  
 GOAL IMPOSED BY: CH., ENGINEERING DIV.  
 REPORTING ORGANIZATION: OFFICE OF THE COMPTROLLER  
 INFORMATION SOURCE: CENED-DC-FM (3018C REPORT)

# ENGINEERING AND DESIGN COSTS

MILITARY CONSTR. (MCA,MMCA,MCAR,MCAFR)



ENGINEERING & DESIGN COSTS	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
TOTAL E&D COST FYTD	\$105,085	\$369,146	\$0	\$0
IN HOUSE	\$41,943	\$238,168	\$0	\$0
CONTRACT	\$63,142	\$130,978	\$0	\$0
PERCENT IN-HOUSE	39.9%	64.5%		
PERCENT CONTRACT	60.1%	35.5%		

GOAL: ACCOMPLISH 85% OF MILCON WORK BY A-E CONTRACT.

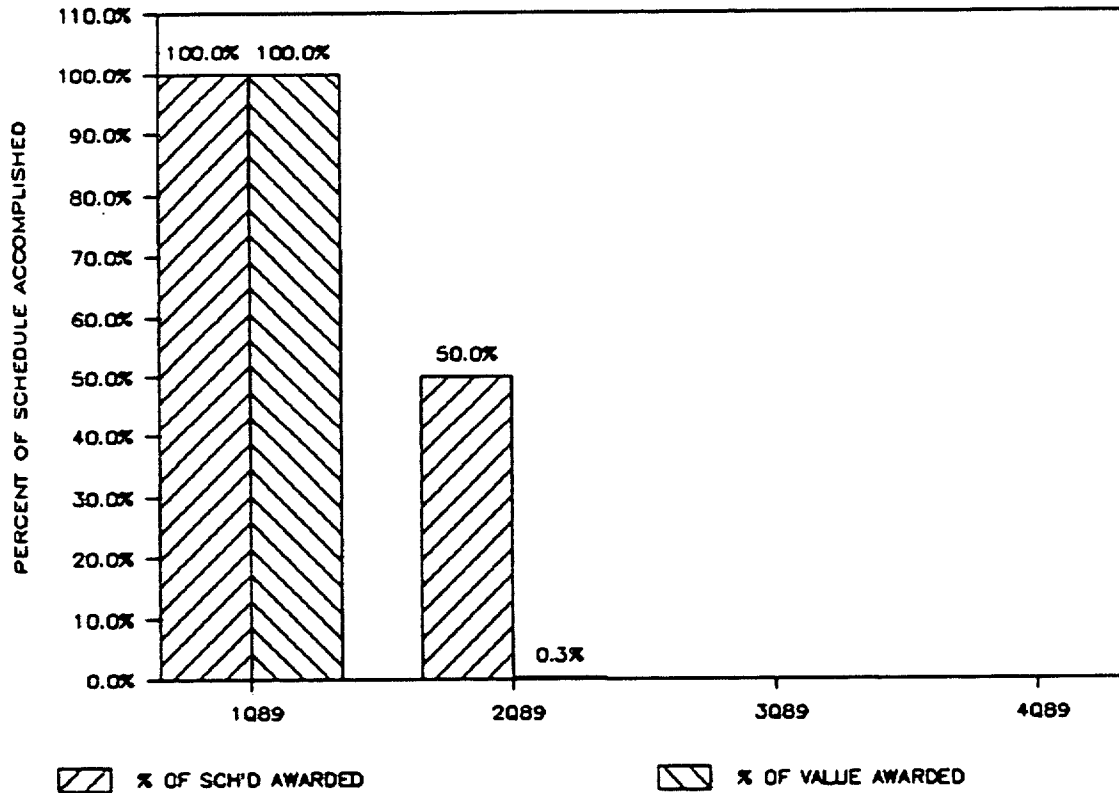
PERFORMANCE EVALUATION:

COMMENTS:

CONTENTS: ALL MILCON E&D ACTIVITY  
 GOAL IMPOSED BY: CH. ENGINEERING DIV.  
 REPORTING ORGANIZATION: OFFICE OF THE COMPTROLLER  
 INFORMATION SOURCE: CENED-DC-FM (3018C REPORT)

# CONSTRUCTION CONTRACT AWARDS

CONSTRUCTION GENERAL APPROPRIATION



CONTRACT AWARDS (CUMMULATIVE)	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
NUMBER OF AWARDS SCHEDULED	1	2	2	5
VALUE OF AWARDS SCH'D	\$43,000	\$14,600,000	\$14,600,000	\$28,400,000
NUMBER OF AWARDED CONTRACTS	1	1	0	0
VALUE AWARDED	\$43,000	\$43,000	0	0
PERCENT OF SCHEDULE AWARDED	100.0%	50.0%		
PERCENT OF VALUE AWARDED	100.0%	0.3%		

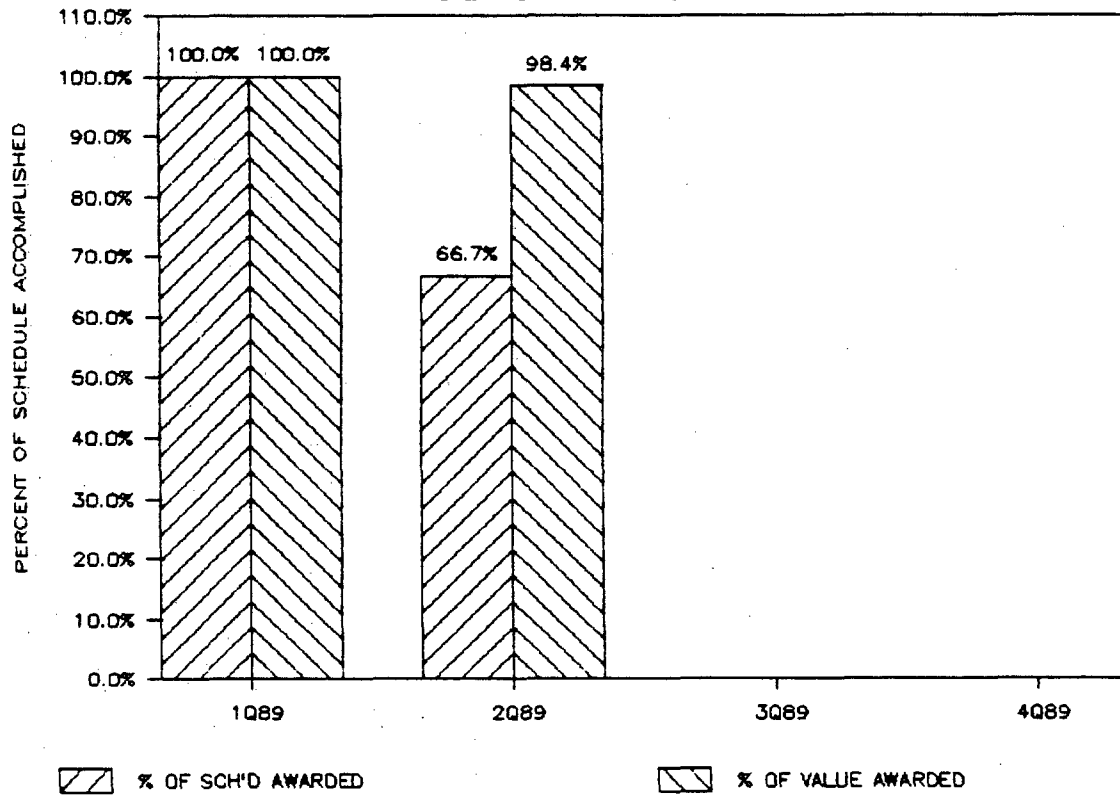
GOAL: AWARD 5 CONTRACTS FOR FY89 WITH A TOTAL VALUE \$28,400,000.

PERFORMANCE EVALUATION: CONTRACT (PORTSMOUTH HBR) SCHEDULED FOR 2Q89 AWARD DELAYED UNTIL 4Q89 PENDING ACTION BY N.H. LEGISLATURE ON AMENDMENT TO FUNDING LEGISLATION.

GOAL IMPOSED BY: CH., ENGINEERING DIV.  
 REPORTING ORGANIZATION: ENGINEERING DIVISION  
 INFORMATION SOURCE: CONTRACTING DIVISION RECORDS

# CONSTRUCTION CONTRACT AWARDS

O & M GENERAL APPROPRIATION



CONTRACT AWARDS (CUMMULATIVE)	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
NUMBER OF AWARDS SCHEDULED	4	9	20	29
VALUE OF AWARDS SCH'D	\$9,452,000	\$9,700,000	\$13,300,000	\$13,800,000
NUMBER OF AWARDED CONTRACTS	4	6		
VALUE AWARDED	\$9,452,000	\$9,547,000		
PERCENT OF SCHEDULE AWARDED	100.0%	66.7%		
PERCENT OF VALUE AWARDED	100.0%	98.4%		

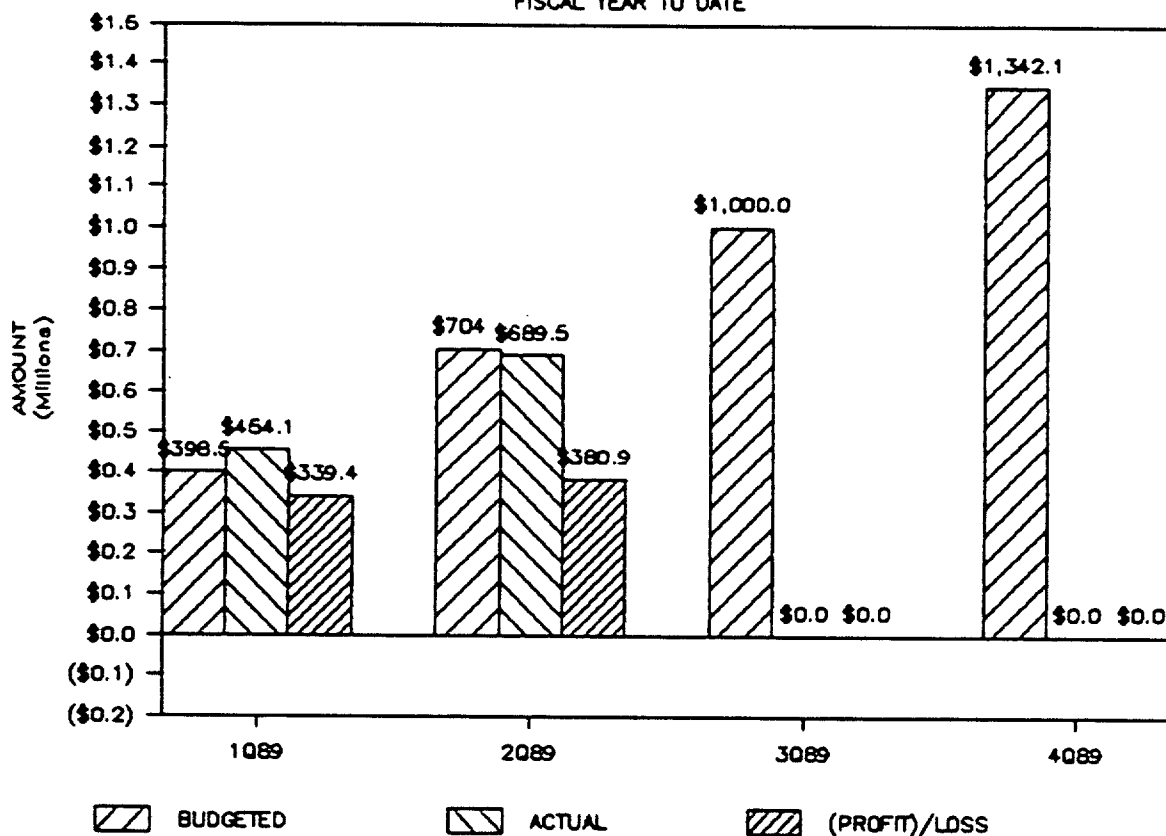
GOAL: AWARD 29 CONTRACTS FOR FY89 WITH A TOTAL VALUE \$13,800,000.

PERFORMANCE EVALUATION: THREE CONTRACTS SCHEDULED BUT NOT YET AWARDED WERE OPENED IN LATE MARCH AND WILL BE AWARDED IN APRIL.

GOAL IMPOSED BY: CH., ENGINEERING DIV.  
 REPORTING ORGANIZATION: ENGINEERING DIVISION  
 INFORMATION SOURCE: CONTRACTING DIVISION RECORDS

# NED LABORATORY OPERATIONS

FISCAL YEAR TO DATE



NED LABORATORY	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
BUDGETED EXPENSES FOR FY89	\$398,500	\$704,700	\$1,000,000	\$1,342,100
ACTUAL EXPENSES FOR FY89	\$454,100	\$689,500	\$0	\$0
INCOME GENERATED FYTD	\$114,700	\$308,600	\$0	\$0
(PROFIT) OR LOSS FYTD	\$339,400	\$380,900	\$0	\$0

GOAL: OPERATE ON A BREAK-EVEN BASIS. A 50K DIFFERENCE IS MAXIMUM TARGET DEVIATION ON A CUMULATIVE BASIS.

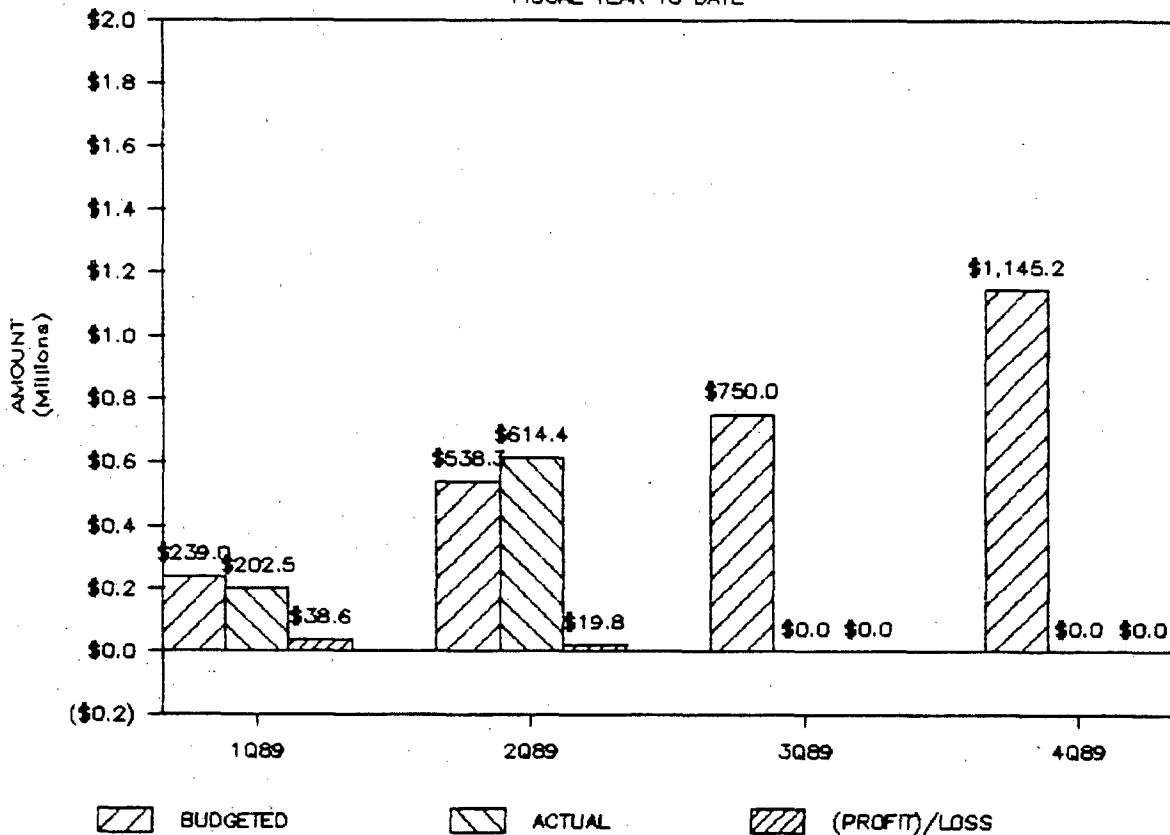
PERFORMANCE EVALUATION: ACTUAL DEFICIT IS ESTIMATED TO BE \$93,000 AFTER ALL PREVIOUS BILLINGS ARE PROCESSED AND COLLECTED. WITH TRADITIONAL HEAVY WORKLOAD OVER THE LAST HALF OF THE FISCAL YEAR OUR ENDING BALANCE IS EXPECTED TO BE WITHIN TARGET DEVIATION.

COMMENTS:

CONTENTS: ALL COSTS ASSOCIATED WITH OPERATIONS OF NED'S LABORATORY  
 GOAL IMPOSED BY: ER 37-2-10 AND COMMANDER  
 REPORTING ORGANIZATION: ENGINEERING DIVISION  
 INFORMATION SOURCE: CENED-DC-FR (26A REPORT)

# NED SURVEY OPERATIONS

FISCAL YEAR TO DATE



SURVEY	1Q89	2Q89	3Q89	4Q89
BUDGETED EXPENSES FOR FY89	\$239,000	\$538,300	\$750,000	\$1,145,200
ACTUAL EXPENSES FOR FY89	\$202,500	\$614,400	\$0	\$0
INCOME GENERATED FYTD	\$163,900	\$594,600	\$0	\$0
(PROFIT) OR LOSS FYTD	\$38,600	\$19,800	\$0	\$0

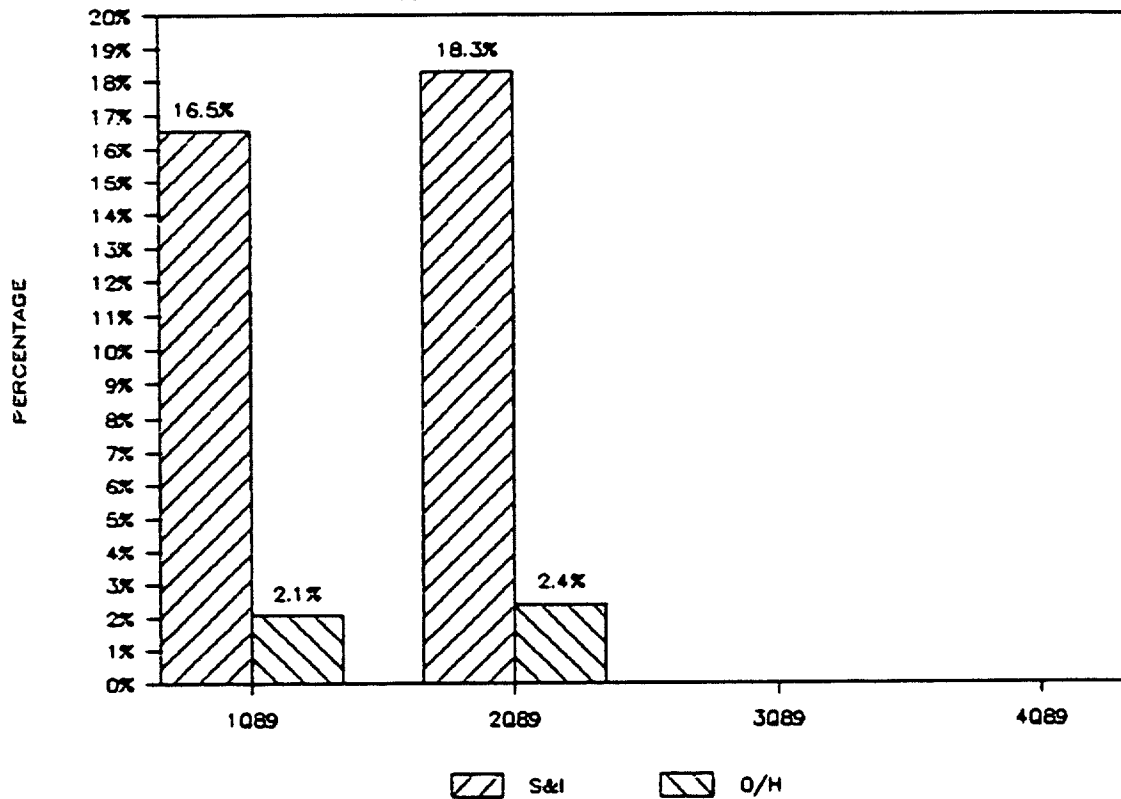
GOAL: OPERATE ON A BREAK-EVEN BASIS. A 50K DIFFERENCE IS MAXIMUM TARGET DEVIATION ON A CUMULATIVE BASIS.

PERFORMANCE EVALUATION: BALANCE IS WITHIN STATED GOAL.

GOAL IMPOSED BY: ER 37-2-10 AND COMMANDER  
 REPORTING ORGANIZATION: ENGINEERING DIVISION  
 INFORMATION SOURCE: CENED-DC-FR (26A REPORT)

# SUPERVISION AND INSPECTION COSTS

## CONSTRUCTION GENERAL APPROPRIATION



COSTS	1Q89	2Q89	3Q89	4Q89
DIRECT CONSTRUCTION	\$325,582	\$513,573	\$0	\$0
SUPERVISION & INSPECTION	\$53,780	\$93,842	\$0	\$0
DIVISION OVERHEAD	\$6,698	\$12,224	\$0	\$0
PERCENTAGE S&I	16.5%	18.3%		
PERCENTAGE O/H	2.1%	2.4%		
TOTAL S&I PLUS OVHD	18.6%	20.7%		

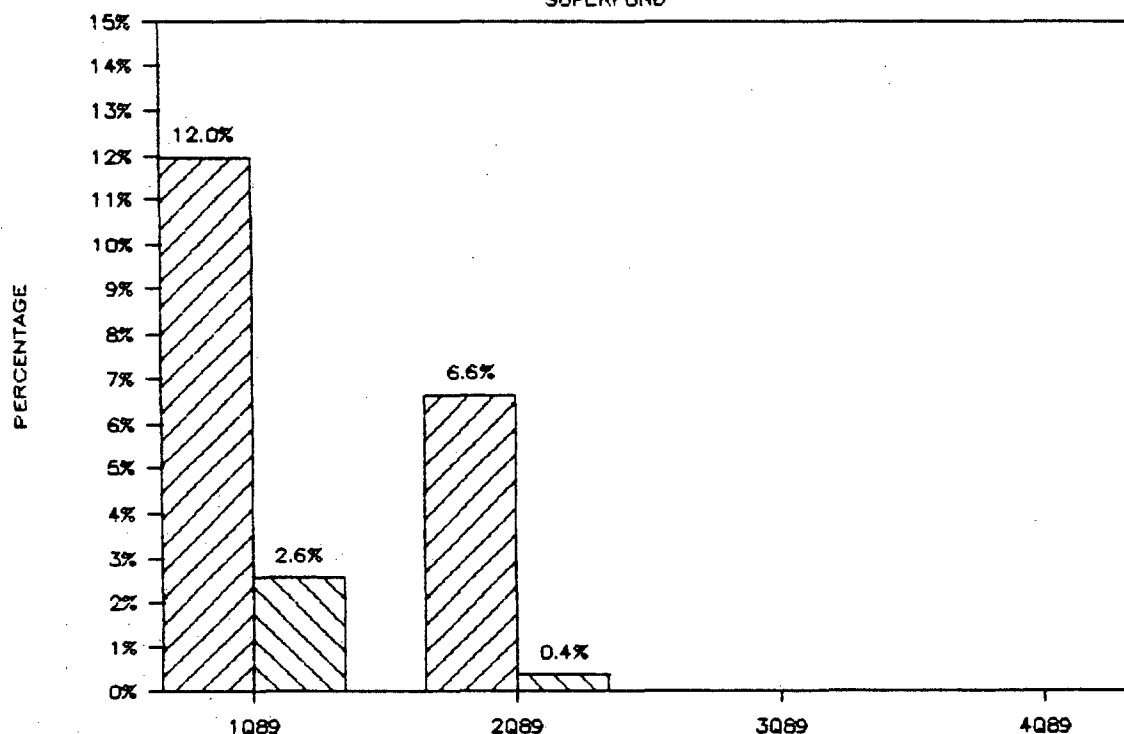
GOAL: MAINTAIN NED'S SUPERVISION & INSPECTION COSTS AT BETWEEN 5.0 - 8.0 PERCENT OF DIRECT CONSTRUCTION COSTS.

PERFORMANCE EVALUATION: S&I IS CURRENTLY RUNNING OVER DESIRED LEVELS BECAUSE OF HISTORIC SLOWDOWN IN CONSTRUCTION ACTIVITIES DURING THE FIRST AND SECOND QUARTERS OF EACH FY. WE FULLY EXPECT PLACEMENT TO CATCH UP IN THE LAST HALF OF THE FY SO THAT GOAL IS MET.

CONTENTS: ALL DIRECT CHARGES TO SUPERVISE & INSPECT NED CIVIL WORKS JOBS.  
GOAL IMPOSED BY: CH., CONSTRUCTION DIV. BASED ON PREVIOUS USACE DIRECTIVES.  
REPORTING ORGANIZATION: CONSTRUCTION DIVISION  
INFORMATION SOURCE: CENED-DC-FC (30188 REPORT)

# SUPERVISION AND INSPECTION COSTS

SUPERFUND



S&I
 O/H

COSTS	1Q89	2Q89	3Q89	4Q89
DIRECT CONSTRUCTION	\$104,686	\$1,820,896	\$0	\$0
SUPERVISION & INSPECTION	\$12,542	\$120,564	\$0	\$0
DIVISION OVERHEAD	\$2,684	\$6,776	\$0	\$0
PERCENTAGE S&I	12.0%	6.6%		
PERCENTAGE O/H	2.6%	0.4%		
TOTAL S&I PLUS OVHD	14.5%	7.0%		

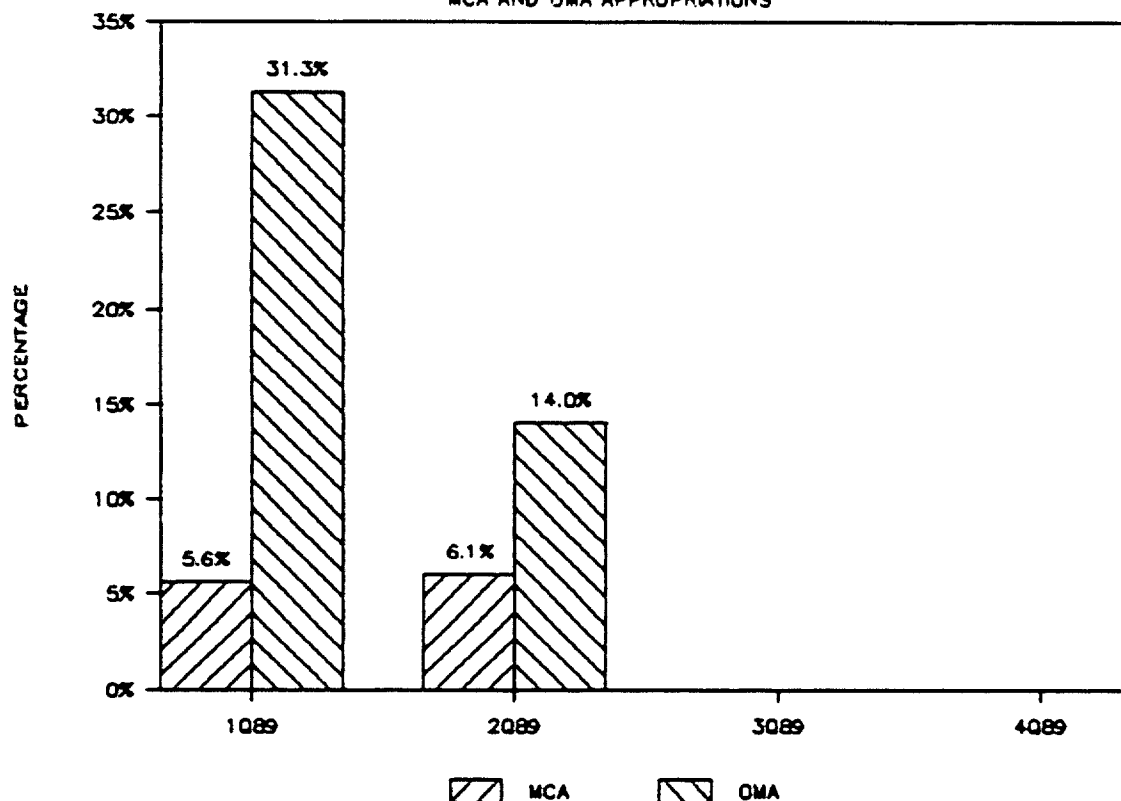
GOAL: MAINTAIN NED'S SUPERVISION & INSPECTION COSTS AT BETWEEN 5.0 - 8.0 PERCENT OF DIRECT CONSTRUCTION COSTS.

PERFORMANCE EVALUATION: S&I FOR SUPERFUND ACTIVITY IS CURRENTLY RUNNING WITHIN DESIRED LEVELS.

CONTENTS: ALL DIRECT CHARGES TO SUPERVISE & INSPECT NED SUPERFUND JOBS.  
 GOAL IMPOSED BY: CH., CONSTRUCTION DIV. BASED ON PREVIOUS USACE DIRECTIVES.  
 REPORTING ORGANIZATION: CONSTRUCTION DIVISION  
 INFORMATION SOURCE: CENED-DC-FC (3018B REPORT)

# SUPERVISION AND ADMINISTRATION COSTS

MCA AND OMA APPROPRIATIONS



COSTS	1Q89	2Q89	3Q89	4Q89
MCA PLACEMENT	\$8,401,689	\$15,927,434	\$0	\$0
MCA S&A EXPENSES FYTD	\$473,849	\$967,804	\$0	\$0
MCA S&A PERCENTAGE	5.6%	6.1%		
OMA PLACEMENT	\$919,529	\$3,412,765	\$0	\$0
OMA S&A EXPENSES FYTD	\$287,645	\$478,764	\$0	\$0
OMA S&A PERCENTAGE	31.3%	14.0%		

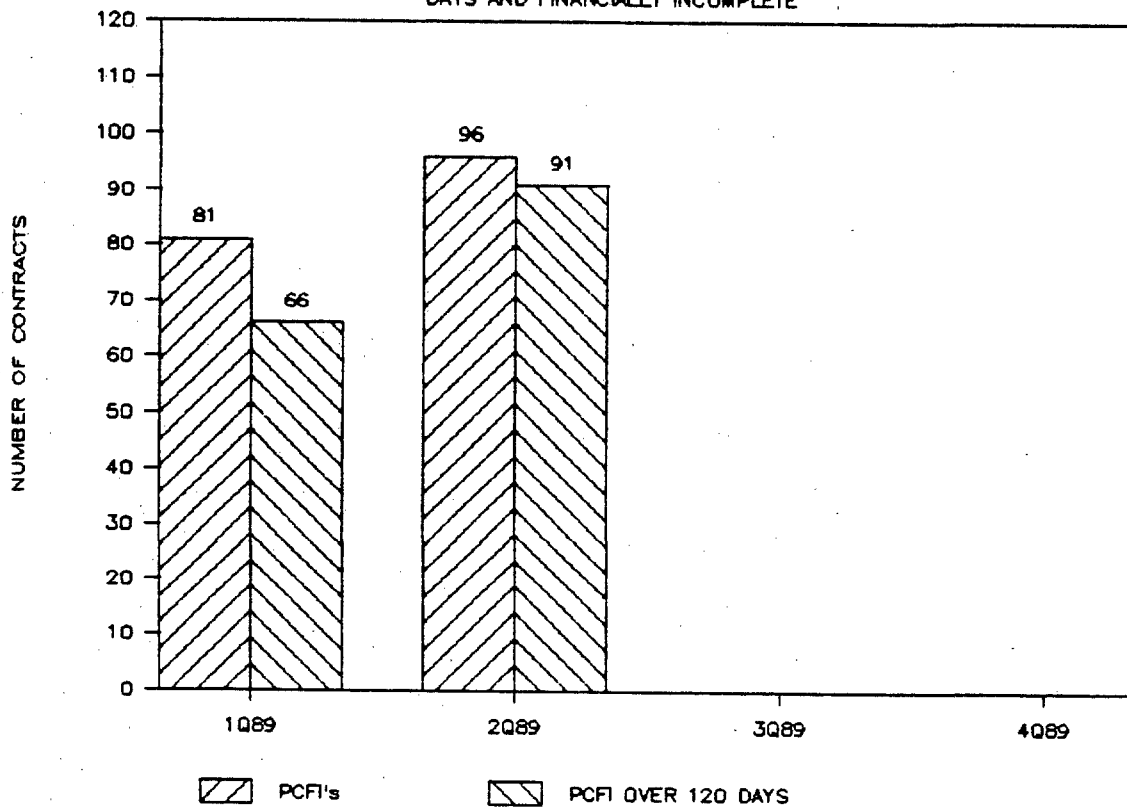
GOAL: MAINTAIN NED'S SUPERVISION & ADMINISTRATION COSTS AT 5.5% FOR MCA JOBS AND 7.5 PERCENT FOR OMA JOBS.

PERFORMANCE EVALUATION: S&A IS CURRENTLY RUNNING OVER DESIRED LEVELS BECAUSE OF HISTORIC SLOWDOWN IN CONSTRUCTION ACTIVITIES DURING THE FIRST AND SECOND QUARTERS OF EACH FY. WE FULLY EXPECT PLACEMENT TO CATCH UP IN THE LAST HALF OF THE FY SO THAT GOAL IS MET.

GOAL IMPOSED BY: USACE DIRECTIVES.  
 REPORTING ORGANIZATION: CONSTRUCTION DIVISION  
 INFORMATION SOURCE: CENED-DC-FR

# CONTRACTS PHYSICALLY COMPLETE FOR 120

DAYS AND FINANCIALLY INCOMPLETE



CONTRACT STATUS	1Q89	2Q89	3Q89	4Q89
CONTRACTS PHYSICALLY COMPLETED	81	96		
CONTRACTS FINANCIAL COMPLETED	0	0		
FINANCIALLY INCOMPLETE CONTRACTS	81	96		
PCFI CONTRACTS OVER 120 DAYS OLD	66	91		
PERCENT FINALIZED	0.00%	0.00%		

GOAL: ENSURE THAT AT LEAST 75% OF PHYSICALLY COMPLETED CONTRACTS ARE FINALIZED BY THE END OF EACH QUARTER AND NO MORE THAN 25% OR 20 ACTIONS (WHICHEVER IS LESS) ARE OUTSTANDING AT THE END OF THE FY.

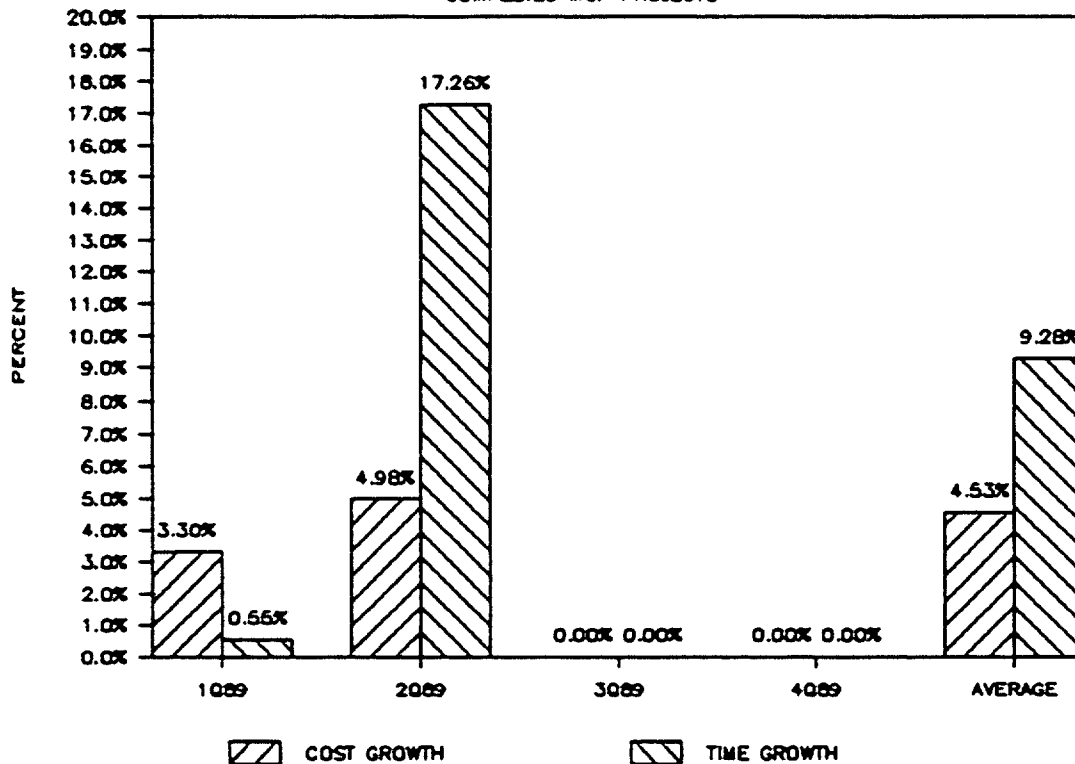
PERFORMANCE EVALUATION: OUR GOAL WAS NOT MET.

COMMENTS: SEE "CONTRACT AND CHANGE ORDER STATUS REPORT" FOR FULL DETAILS. OF THE ABOVE, 35 COMPLETED CONTRACTS HAVE HAD EXCESS FUNDING REVOKED, THEREFORE WE DO NOT ANTICIPATE THAT MAJOR EFFORTS WILL BE REQUIRED TO CLOSE OUT THOSE PARTICULAR CONTRACTS.

GOAL IMPOSED BY: CH., CONSTRUCTION DIV.  
REPORTING ORGANIZATION: CONSTRUCTION DIVISION  
INFORMATION SOURCE: CENED-CD (C-1 REPORT)

# TIME AND COST GROWTH

COMPLETED MCP PROJECTS



MCA & NAF	1Q89	2Q89	3Q89	4Q89	AVERAGE
COST GROWTH	3.30%	4.98%	0.00%	0.00%	4.53%
TIME GROWTH	0.55%	17.26%	0.00%	0.00%	9.28%

GOAL: ENSURE THAT TIME AND COST GROWTH REMAINS AT LESS THAN 5%.

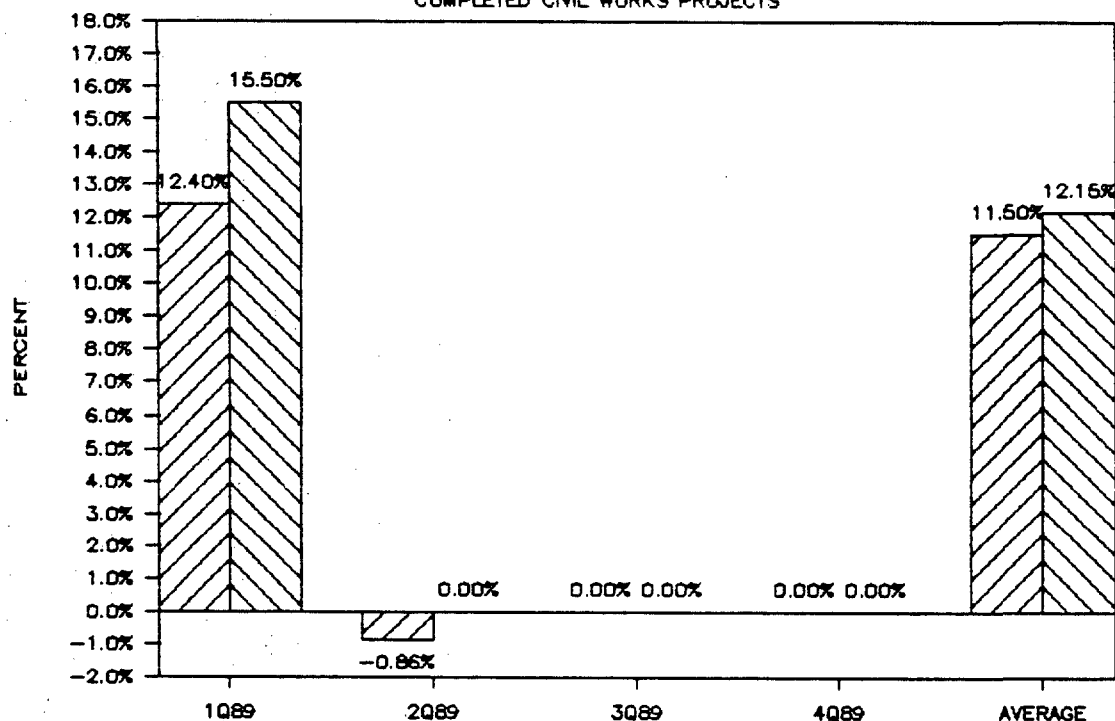
PERFORMANCE EVALUATION: OUR GOAL WAS NOT MET. TIME GROWTH DUE TO WEATHER DELAYS.

COMMENTS: DATA DERIVED FROM PHYSICALLY COMPLETED CONTRACTS WITH FINAL PAY ESTIMATES PROCESSED IN THE CURRENT QUARTER.

GOAL IMPOSED BY: USACE  
 REPORTING ORGANIZATION: CONSTRUCTION DIVISION  
 INFORMATION SOURCE: CENED-CD (C-1 REPORT)

# TIME AND COST GROWTH

COMPLETED CIVIL WORKS PROJECTS



	COST GROWTH		TIME GROWTH		
CIVIL WORKS	1Q89	2Q89	3Q89	4Q89	AVERAGE
=====	=====	=====	=====	=====	=====
COST GROWTH	12.40%	-0.86%	0.00%	0.00%	11.50%
TIME GROWTH	15.50%	0.00%	0.00%	0.00%	12.15%

GOAL: ENSURE THAT TIME AND COST GROWTH REMAINS AT LESS THAN 5%.

## PERFORMANCE EVALUATION:

1. COST GROWTH PRINCIPALLY DUE TO OVERRUNS FOR REMOVAL OF SPILLWAY ROCK AT THOMASTON DAM AND ADDITIONAL ROCK REMOVAL AT GREEN HBR, MARSHFIELD.MA.
2. TIME GROWTH MAINLY DUE TO ONE CONTRACTOR'S WINTER SHUTDOWN. THIS RATE WILL DROP SIGNIFICANTLY WHEN JONESPORT IS CLOSED OUT.

COMMENTS: DATA DERIVED FROM PHYSICALLY COMPLETED CONTRACTS WITH FINAL PAY ESTIMATE PROCESSED IN THE CURRENT QUARTER.

GOAL IMPOSED BY: USACE

REPORTING ORGANIZATION: CONSTRUCTION DIVISION

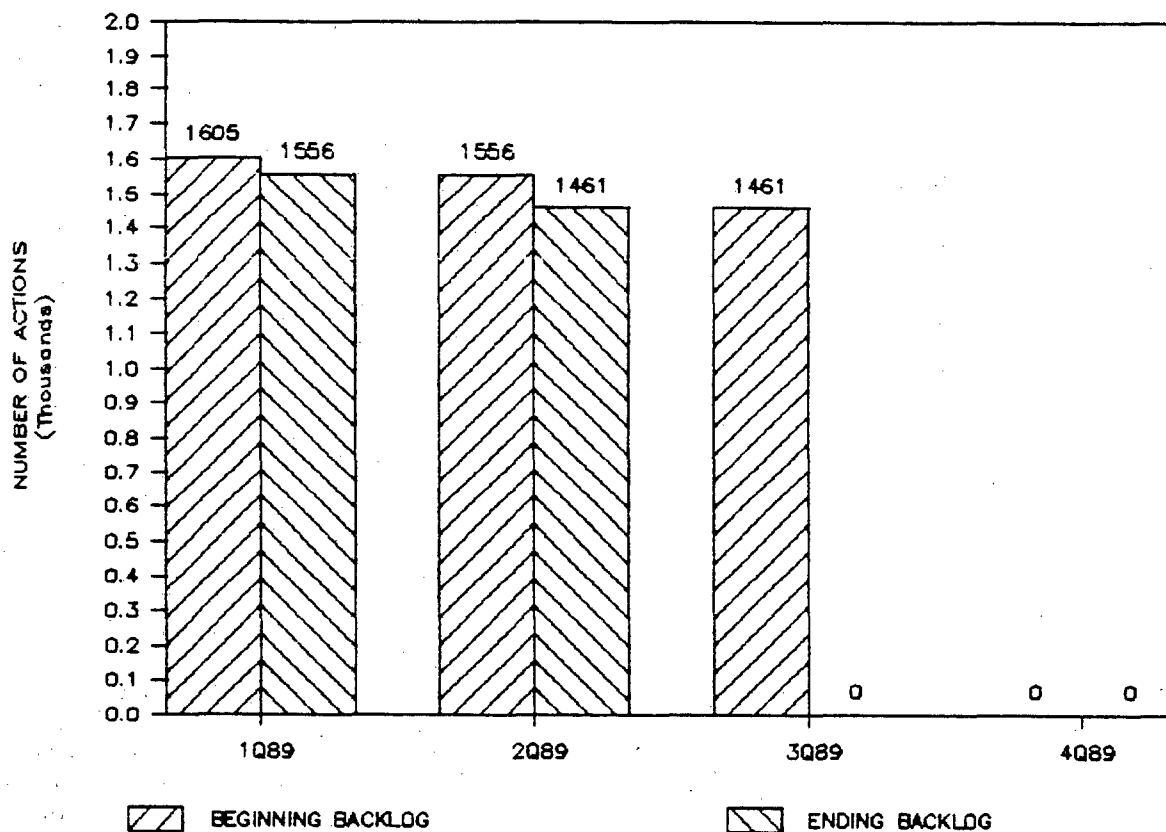
INFORMATION SOURCE: CENED-CD (C-1 REPORT)

PLANT IMPROVEMENT & REPLACEMENT PROGRAM  
as of 31 Mar 89

ORGANIZATION/ITEM	AUTHORIZED	OBLIGATED	EXPENDED
----- ENGINEERING DIVISION	-----	-----	-----
CADD System	\$89,000	\$0	\$0
Outboard motor set	\$11,000	\$10,600	\$10,700
Electronic distance meter	\$17,000	\$15,200	\$15,200
Automatic level	\$2,000	Canceled	\$0
Boat trailer	\$8,000	\$6,200	\$0
Step van (mobile lab)	\$25,000	\$300	\$300
Van(remote area mobile lab)	\$23,000	\$0	\$0
Spectrometer	\$96,000	\$79,700	\$0
Water purification system	\$8,000	\$6,000	\$4,800
Uninterruptible pwr supply	\$15,000	\$13,000	\$400
Laboratory shaker	\$7,000	\$6,800	\$7,000
Survey boat	\$10,000	\$9,200	\$9,100
Flatbed plotter	\$10,000	\$0	\$0
Subtotal	\$321,000	\$147,000	\$47,500
INFORMATION MANAGEMENT OFFICE			
Local area network & server	\$145,000	\$13,800	\$13,800
Laser writer	\$8,000	\$7,200	\$7,200
Special effects generator	\$12,000	\$0	\$0
Circulation control system	\$7,000	Canceled	\$0
* Duplicating unit	\$120,000	Canceled	\$0
Mail processing system	\$7,000	\$6,200	\$0
Comm monitoring software	\$7,000	\$5,500	\$0
Subtotal	\$306,000	\$32,700	\$21,000
OPERATIONS DIVISION			
Emergency generator	\$40,000	\$15,100	\$15,100
Base repeater station	\$10,000	\$7,700	\$0
Subtotal	\$50,000	\$22,800	\$15,100
DIVISION ENGINEER			
Gymnasium equipment	\$10,000	\$0	\$0
Subtotal	\$10,000	\$0	\$0
PLANNING DIVISION			
Digitizer/plotter	\$20,000	\$0	\$0
Subtotal	\$20,000	\$0	\$0
LOGISTICS DIVISION			
FY89 passenger vehicles	\$200,000	\$0	\$0
FY88 passenger vehicles	\$89,500	\$0	\$0
Subtotal	\$289,500	\$0	\$0
TOTAL	\$996,500	\$202,500	\$83,600

\* Funding transfered to LAN

# PERMIT APPLICATION PROCESSING



## PERMIT APPLICATION SUMMARY

	1Q89	2Q89	3Q89	4Q89
BACKLOGGED AT START OF THE PERIOD	1605	1556	1461	0
PERMITS RECEIVED DURING THE PERIOD	621	716	0	0
PERMITS COMPLETED DURING THE PERIOD	670	811	0	0
BACKLOGGED AT THE END OF THE PERIOD	1556	1461	0	0
ENDING BACKLOG vs BEGINNING OF FY	96.95%	93.89%		

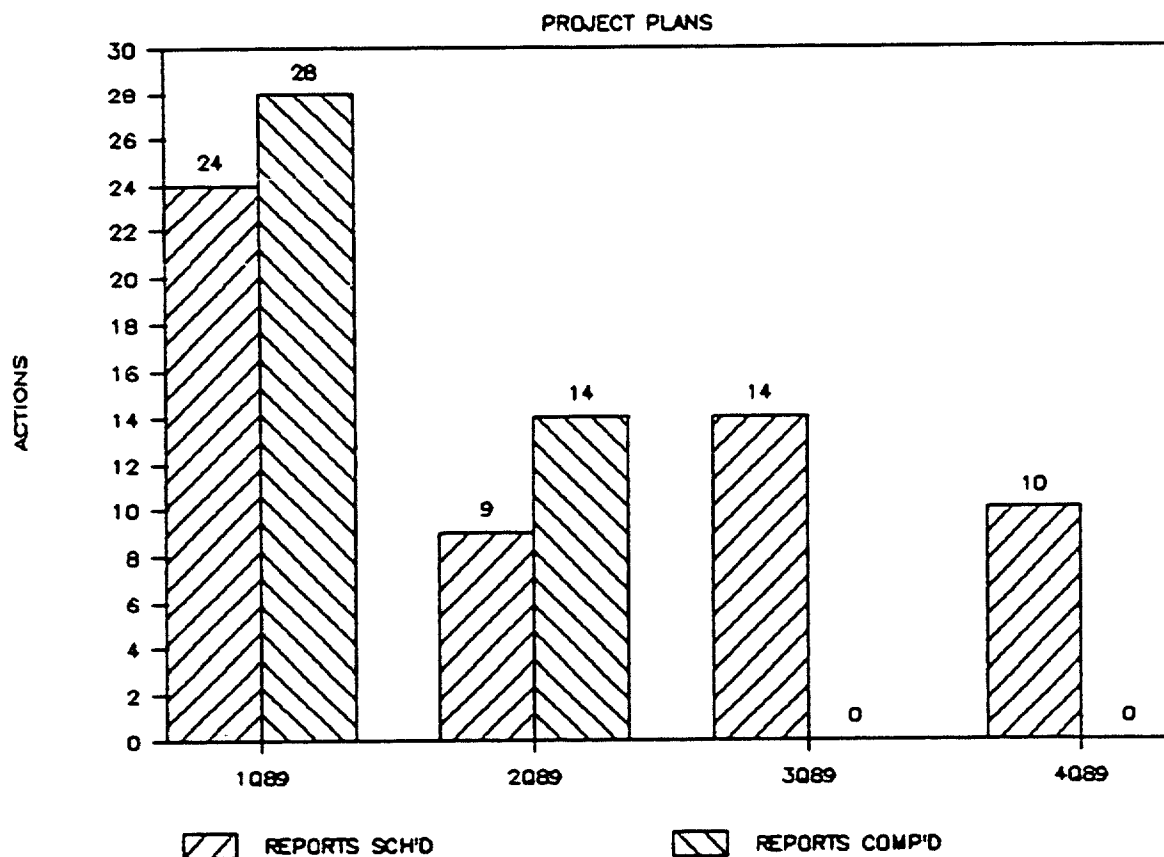
GOAL: REDUCE BACKLOG AT THE START OF THE PERIOD BY 3% ASSUMING THAT THE RATE OF APPLICATIONS DURING THE PERIOD REMAINS STABLE.

PERFORMANCE EVALUATION: BACKLOG REDUCED DESPITE CONTINUING INCREASE IN THE RECEIPT OF NEW APPLICATIONS.

COMMENT: CONCENTRATING EFFORTS OF STAFF TO BRING THE BACKLOG DOWN, INCLUDING THE USE OF CONTRACTS AND OVERTIME.

REPORTING ORGANIZATION: REGULATORY BRANCH, OPERATIONS DIVISION  
INFORMATION SOURCE: RCS DAEN-CWO-49

# FY89 REAL ESTATE ACTIVITIES



PROJECT PLANS	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
PROJECT PLANS SCHEDULED	24	9	14	10
ESTIMATED COST OF REPORTS	\$11,000	\$14,000	\$10,000	\$9,000
PROJECT PLANS COMPLETED	28	14	0	0
COST OF COMPLETED REPORTS	\$11,000	\$6,000	\$0	\$0

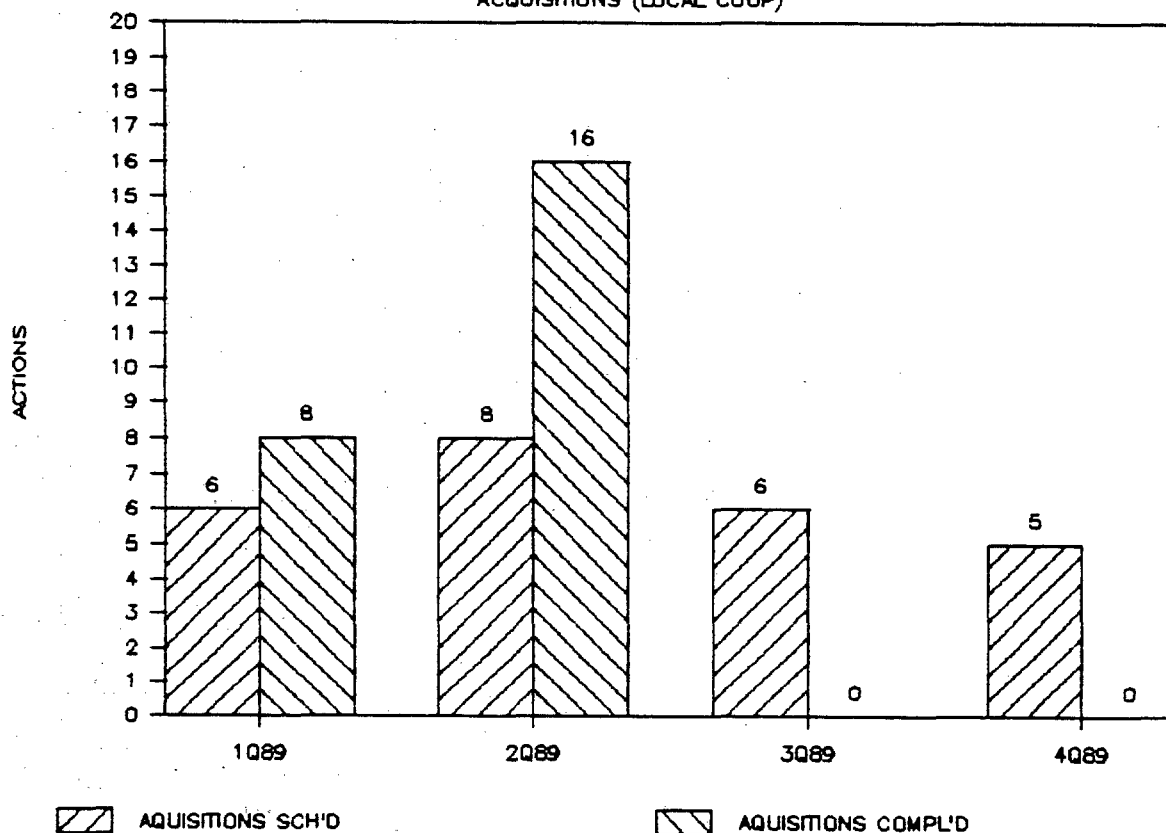
GOAL: ENSURE THAT AT LEAST 75% OF SCHEDULED ACTIONS ARE ACCOMPLISHED WITHIN THE PERIOD SCHEDULED AND WITHIN BUDGET AMOUNTS.

PERFORMANCE EVALUATION: OUR PRODUCTION TARGETS WERE EXCEEDED DURING THE FIRST HALF OF FY89 WHILE COSTS MET BUDGETED AMOUNTS.

GOAL IMPOSED BY: ER 405-1-12  
 REPORTING ORGANIZATION: REAL ESTATE DIVISION  
 INFORMATION SOURCE: CENED-RE

# FY89 REAL ESTATE ACTIVITIES

## ACQUISITIONS (LOCAL COOP)



ACQUISITIONS	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
AQUISITIONS SCHEDULED	6	8	6	5
ESTIMATED COST OF ACQUISITIONS	\$4,000	\$6,000	\$4,000	\$4,000
AQUISITIONS COMPLETED	8	16	0	0
COST OF COMPLETED AQUISITIONS	\$2,000	\$3,000	\$0	\$0

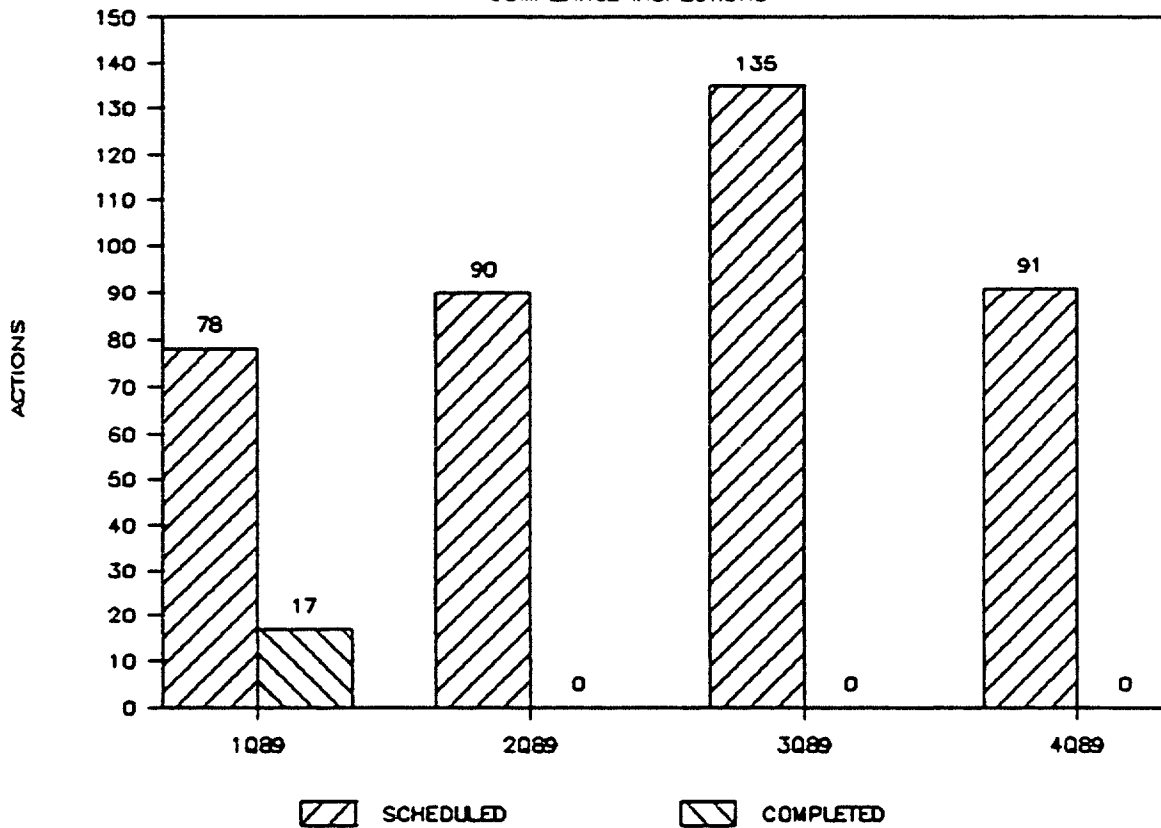
GOAL: ENSURE THAT AT LEAST 75% OF SCHEDULED ACTIONS ARE ACCOMPLISHED WITHIN THE PERIOD SCHEDULED AND WITHIN BUDGET AMOUNTS.

PERFORMANCE EVALUATION: OUR PRODUCTION TARGETS WERE EXCEEDED DURING THE FIRST HALF OF FY 89 WHILE COSTS REMAINED UNDER BUDGETED AMOUNTS.

GOAL IMPOSED BY: ER 405-1-12  
 REPORTING ORGANIZATION: REAL ESTATE DIVISION  
 INFORMATION SOURCE: CENED-RE

# FY89 REAL ESTATE ACTIVITIES

## COMPLIANCE INSPECTIONS



COMPLIANCE INSPECTIONS	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
INSPECTIONS SCHEDULED	78	90	135	91
ESTIMATED COST OF INSPECTIONS	\$3,000	\$5,000	\$5,000	\$4,000
INSPECTIONS COMPLETED	17	0	0	0
COST OF COMPLETED INSPECTIONS	\$2,000	\$0	\$0	\$0

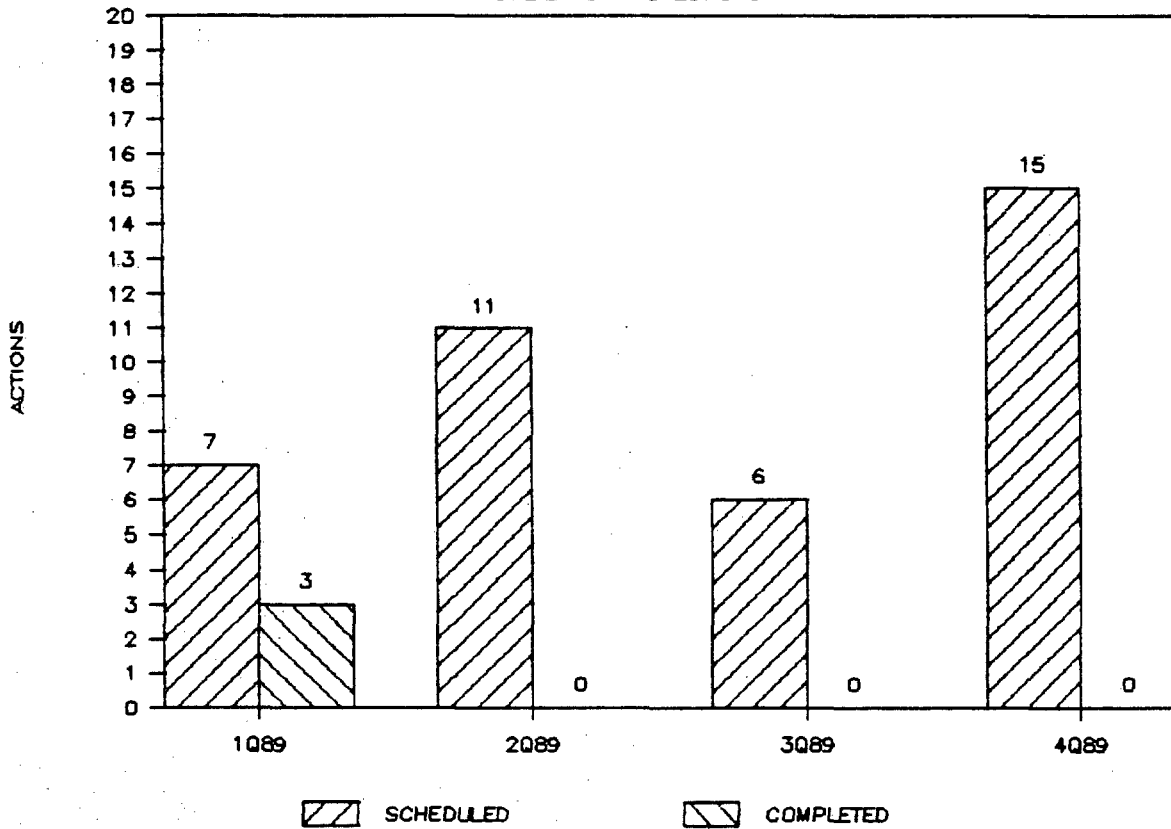
GOAL: ENSURE THAT AT LEAST 75% OF SCHEDULED ACTIONS ARE ACCOMPLISHED WITHIN THE PERIOD SCHEDULED AND WITHIN BUDGET AMOUNTS.

PERFORMANCE EVALUATION: OUR PRODUCTION TARGETS WERE PRE-EMPTED BY HIGHER PRIORITY WORK DURING THE FIRST HALF OF FY 89. COSTS HAVE REMAINED UNDER BUDGETED AMOUNTS. PRODUCTION TARGETS WILL BE MET BY FYE.

GOAL IMPOSED BY: ER 405-1-12  
 REPORTING ORGANIZATION: REAL ESTATE DIVISION  
 INFORMATION SOURCE: CENED-RE

# FY89 REAL ESTATE ACTIVITIES

## UTILIZATION INSPECTIONS



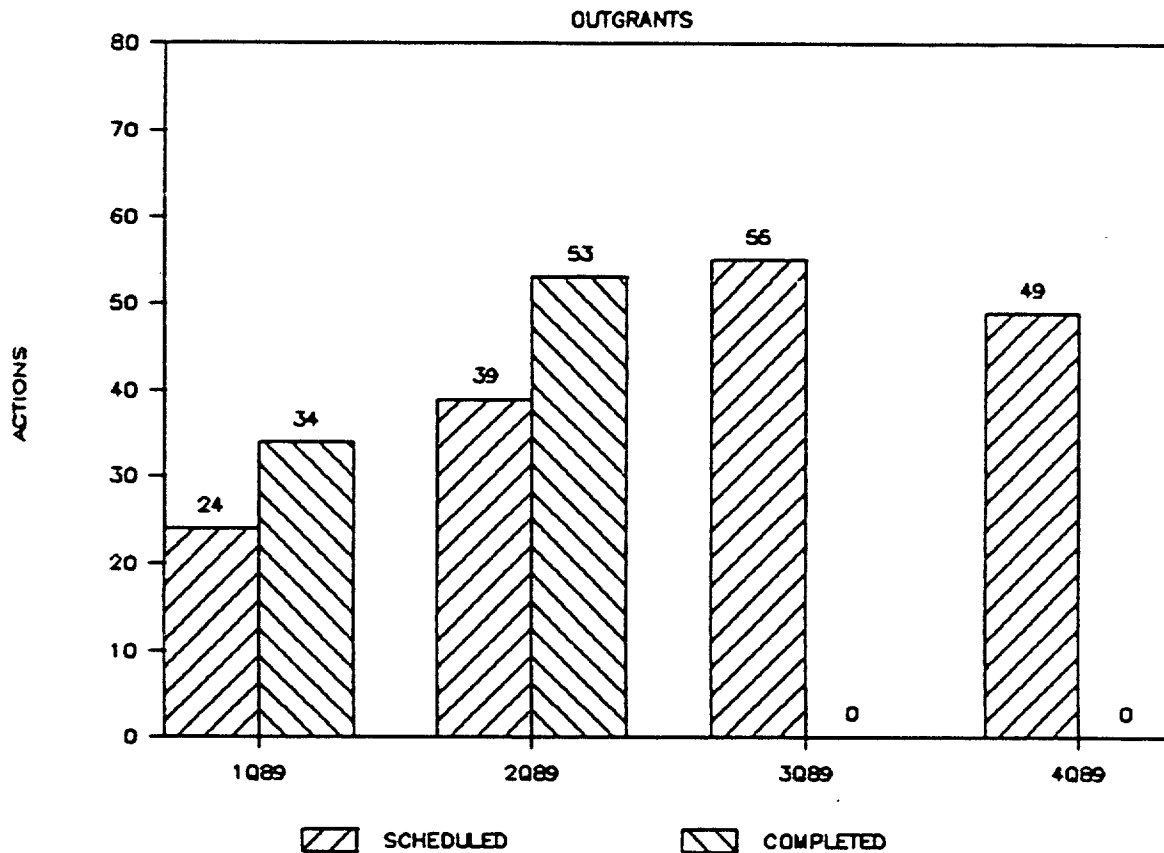
UTILIZATION INSPECTIONS	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
INSPECTIONS SCHEDULED	7	11	6	15
ESTIMATED COST OF INSPECTIONS	\$8,000	\$15,000	\$12,000	\$8,000
INSPECTIONS COMPLETED	3	0	0	0
COST OF COMPLETED INSPECTIONS	\$2,000	\$2,000	\$0	\$0

GOAL: ENSURE THAT AT LEAST 90% OF SCHEDULED ACTIONS ARE ACCOMPLISHED WITHIN THE PERIOD SCHEDULED AND WITHIN BUDGET AMOUNTS.

PERFORMANCE EVALUATION: OUR PRODUCTION TARGETS WERE PRE-EMPTED BY HIGHER PRIORITY WORK DURING THE FIRST HALF OF FY 89. COSTS HAVE REMAINED UNDER BUDGETED AMOUNTS. PRODUCTION TARGETS WILL BE MET BY FYE.

GOAL IMPOSED BY: ER 405-1-12  
 REPORTING ORGANIZATION: REAL ESTATE DIVISION  
 INFORMATION SOURCE: CENED-RE

# FY89 REAL ESTATE ACTIVITIES



OUTGRANTS	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
OUTGRANT ACTIONS SCHEDULED	24	39	55	49
EST'D COST OF OUTGRANT EFFORTS	\$10,000	\$15,000	\$22,000	\$20,000
OUTGRANT ACTIONS COMPLETED	34	53	0	0
COST OF OUTGRANT EFFORTS	\$9,000	\$18,000	\$0	\$0

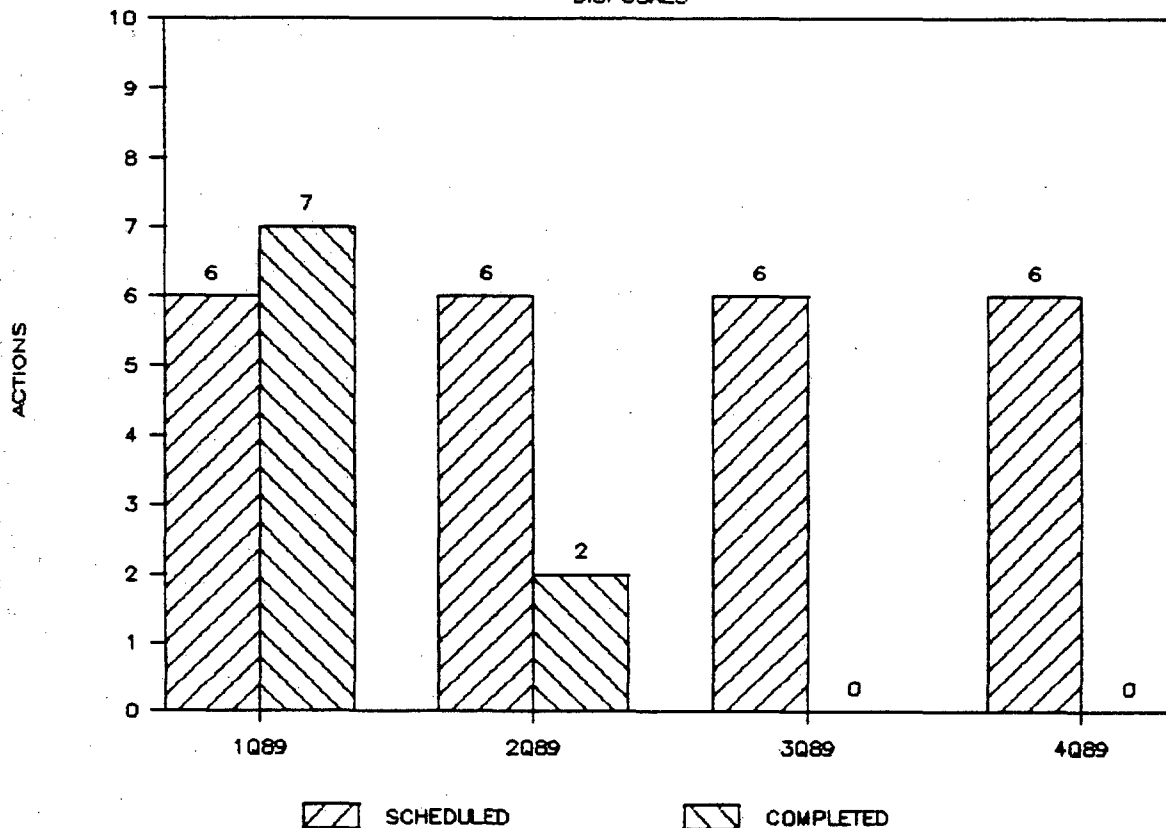
GOAL: ENSURE THAT AT LEAST 75% OF SCHEDULED ACTIONS ARE ACCOMPLISHED WITHIN THE PERIOD SCHEDULED AND WITHIN BUDGET AMOUNTS.

PERFORMANCE EVALUATION: OUR PRODUCTION AND COST TARGETS WERE EXCEEDED DURING THE FIRST HALF OF FY89. COSTS ARE COMMENSURATE WITH THE ACTIONS COMPLETED.

GOAL IMPOSED BY: ER 405-1-12  
 REPORTING ORGANIZATION: REAL ESTATE DIVISION  
 INFORMATION SOURCE: CENED-RE

# FY89 REAL ESTATE ACTIVITIES

## DISPOSALS



DISPOSALS	1Q89	2Q89	3Q89	4Q89
DISPOSAL ACTIONS SCHEDULED	6	6	6	6
EST'D COST OF DISPOSAL EFFORTS	\$3,000	\$3,000	\$3,000	\$4,000
DISPOSAL ACTIONS COMPLETED	7	2	0	0
COST OF DISPOSAL EFFORTS	\$1,000	\$1,000	\$0	\$0

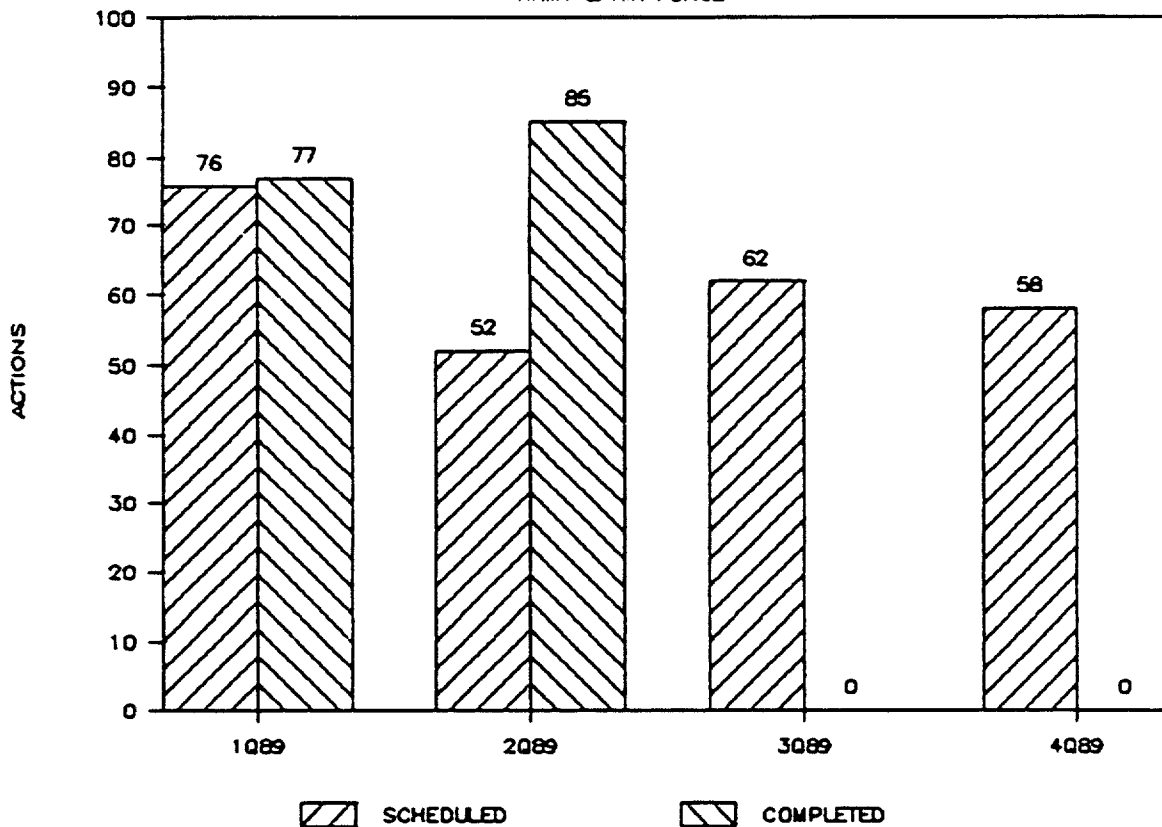
GOAL: ENSURE THAT AT LEAST 75% OF SCHEDULED ACTIONS ARE ACCOMPLISHED WITHIN THE PERIOD SCHEDULED AND WITHIN BUDGET AMOUNTS.

PERFORMANCE EVALUATION: OUR PRODUCTION TARGETS WERE NOT MET DURING THE FIRST HALF OF FY 89 AND COSTS REMAINED UNDER BUDGETED AMOUNTS. DISPOSAL ACTIVITY DID NOT MATERIALIZE AS ANTICIPATED.

GOAL IMPOSED BY: ER 405-1-12  
 REPORTING ORGANIZATION: REAL ESTATE DIVISION  
 INFORMATION SOURCE: CENED-RE

# FY89 REAL ESTATE ACTIVITIES

ARMY & AIR FORCE



ARMY AND AF ACTIONS	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
MILITARY ACTIONS SCHEDULED	76	52	62	58
EST'D COST OF MILITARY EFFORTS	\$77,000	\$90,000	\$77,000	\$82,000
MILITARY ACTIONS COMPLETED	77	85	0	0
COST OF MILITARY EFFORTS	\$74,000	\$88,000	\$0	\$0

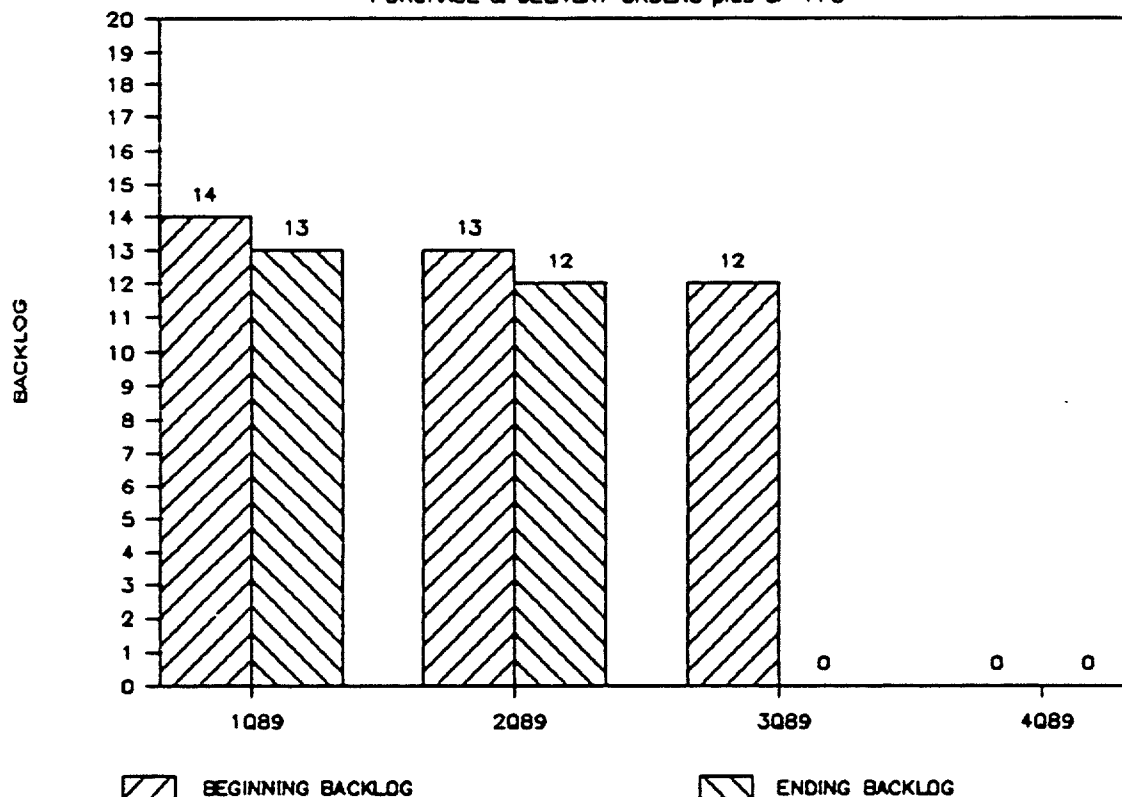
GOAL: ENSURE THAT AT LEAST 75% OF SCHEDULED ACTIONS ARE ACCOMPLISHED WITHIN THE PERIOD SCHEDULED AND WITHIN BUDGET AMOUNTS.

PERFORMANCE EVALUATION: OUR PRODUCTION TARGETS WERE EXCEEDED DURING THE FIRST HALF OF FY 89 WHILE COSTS REMAINED SLIGHTLY UNDER BUDGETED AMOUNTS. TARGETS WERE EXCEEDED DUE TO UNSCHEDULED ACTIONS FOR THE 801 HOUSING PROGRAM AND UNSCHEDULED PLANNING ACTIONS ASSOCIATED WITH AN EXCHANGE OF LAND AT WESTOVER. ADDITIONAL FUNDS WERE PROVIDED FOR UNSCHEDULED WORK.

GOAL IMPOSED BY: ER 405-1-12  
 REPORTING ORGANIZATION: REAL ESTATE DIVISION  
 INFORMATION SOURCE: CENED-RE

# PURCHASE BRANCH ORDER PROCESSING

PURCHASE & DELIVERY ORDERS plus SF 44'S



PO/DO and SF 44 ACTIONS	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
BACKLOGGED AT START OF THE PERIOD	14	13	12	0
ACTIONS RECEIVED DURING THE PERIOD *	1115	1335	0	0
ACTIONS COMPLETED DURING THE PERIOD *	1241	1452	0	0
BACKLOGGED AT THE END OF THE PERIOD	13	12	0	0

\* - METHOD USED TO ACCOUNT FOR BPA ACTIVITY DISTORTS RECEIVED/COMPLETED NUMBERS. SAACONS WILL CORRECT FOR THIS IN FUTURE CMR REPORTS.

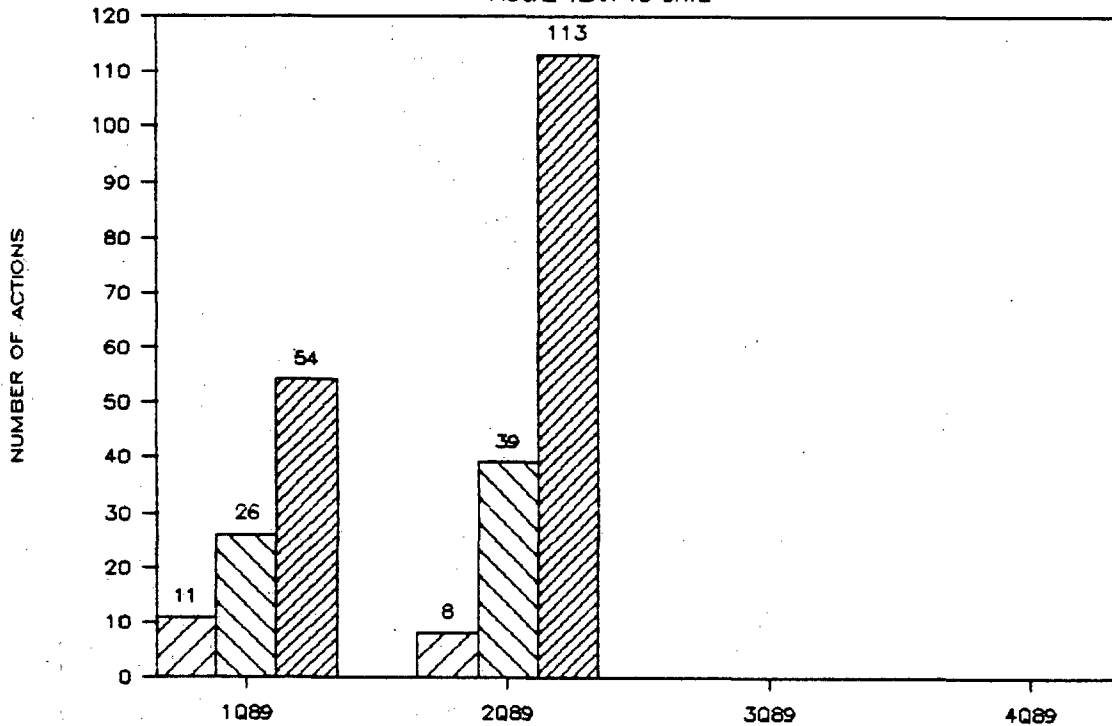
GOAL: PROCESS PURCHASE REQUESTS FOR STANDARD OFF-THE-SHELF ITEMS VALUED BELOW \$25,000 WITHIN 20 CALENDAR DAYS.

PERFORMANCE EVALUATION: BACKLOG IS MINMIMAL. BACKLOG CONSISTS SOLELY OF R.F.Q.'s AWAITING QUOTES.

GOAL IMPOSED BY: CH., CONTRACTING DIVISION  
 REPORTING ORGANIZATION: CONTRACTING DIVISION  
 INFORMATION SOURCE: CENED-CT WORKLOAD AND STATUS REPORT

# CONTRACTS BRANCH SUMMARY

FISCAL YEAR TO DATE



CONTRACTS

D/O's

MOD's

FIRST QTR

SECOND QTR

THIRD QTR

FOURTH QTR

FY AWARDS

CONT D/O MOD

CONT D/O MOD

CONT D/O MOD

CONT D/O MOD

FY88 17 26 17  
FY89 11 26 54

15 29 51  
8 39 113

19 54 101

50 32 76

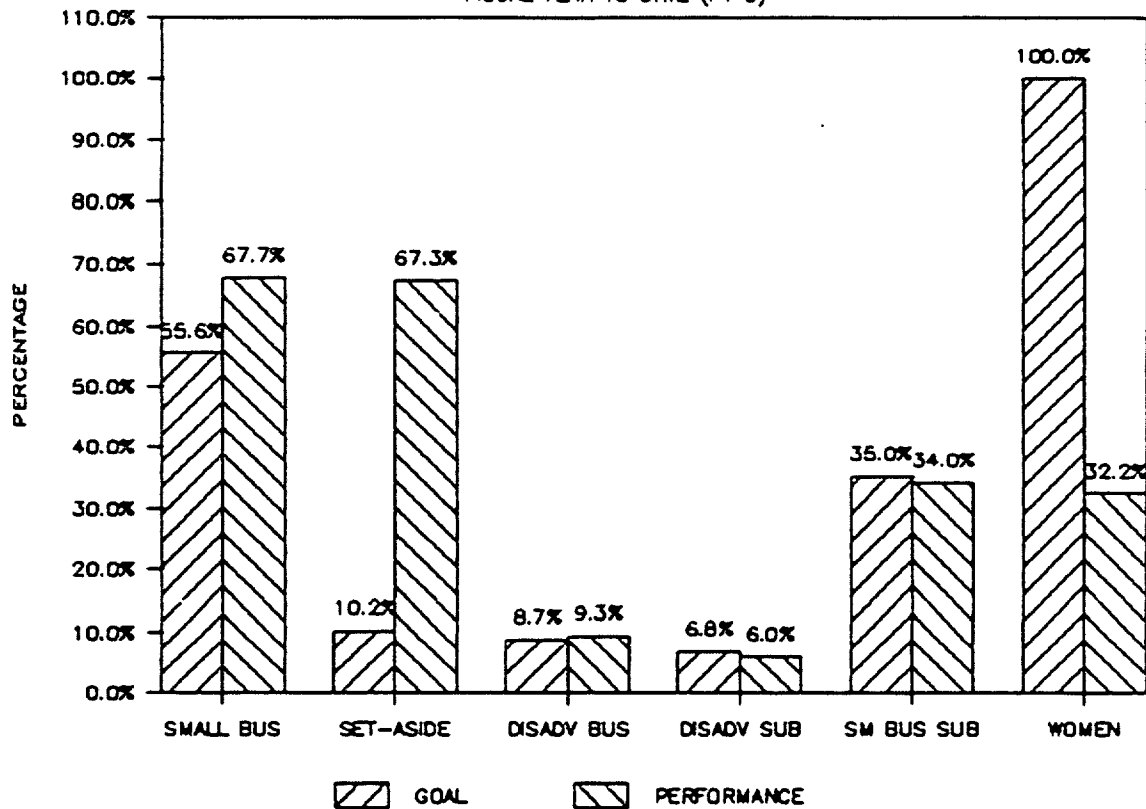
GOAL: AWARD ALL FUNDED CONTRACTS AND DELIVERY ORDERS DURING THE FY AND AWARD 95% OF SCHEDULED ACTIONS BY THE END OF THE FY.

PERFORMANCE EVALUATION: BACKLOG IS MINIMAL, AVERAGE PROCESSING TIME IS WITHIN ACCEPTABLE LIMITS.

GOAL IMPOSED BY: CH., CONTRACTING DIVISION  
REPORTING ORGANIZATION: CONTRACTING DIVISION  
INFORMATION SOURCE: CENED-CT WORKLOAD AND STATUS REPORT

# SMALL & DISADVANTAGED BUSINESS

FISCAL YEAR TO DATE (FYTD)



FY89 PROGRAM	FY89 GOALS		PERFORMANCE FYTD
=====	=====		=====
SMALL BUSINESS	55.6%	*	67.7%
SMALL BUSINESS SET-ASIDE	10.2%	*	67.3%
SMALL DISADVANTAGED BUSINESS	8.7%	*	9.3%
SMALL DISADVANTAGED BUSINESS SUB's	6.8%	**	6.0%
SMALL BUSINESS SUBCONTRACTING	35.0%	**	34.0%
WOMEN-OWNED BUSINESS (\$750K GOAL)	100.0%		32.2%

PERFORMANCE EVALUATION: NONE

COMMENTS: THE % AT "\*" RELATES TO TOTAL \$'S AWARDED, THOSE AT "\*\*\*" RELATE TO TOTAL SUBCONTRACT \$'S AWARDED BY LARGE PRIME CONTRACTORS.

GOAL IMPOSED BY: DA and USACE

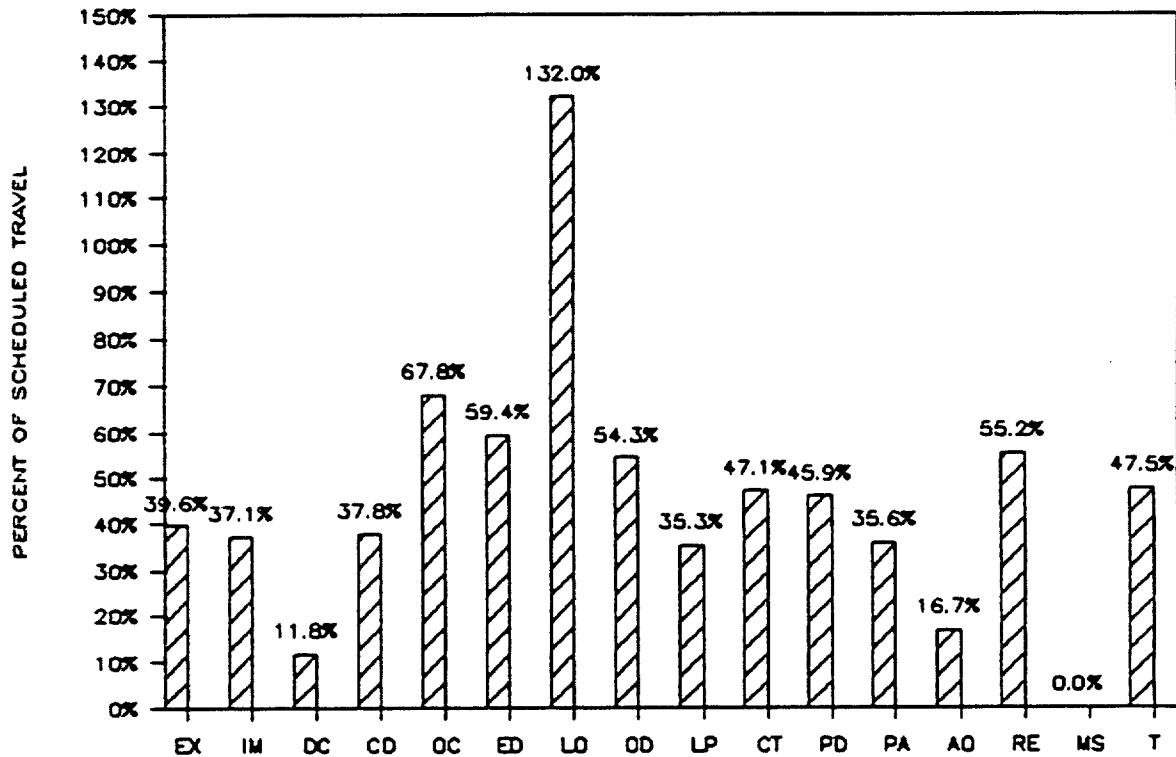
REPORTING ORGANIZATION: CONTRACTING DIVISION.

INFORMATION SOURCE: CENED-CT WORKLOAD & STATUS REPORT

ADVISORY AND ADMINISTRATIVE STAFF

# DIRECT TRAVEL OBLIGATIONS

BUDGETED vs ACTUAL



OFFICE		BUDGETED	ACTUAL	PERCENT
=====		=====	=====	=====
EX	EXECUTIVE	\$60,000	\$23,772	39.6%
IM	INFORMATION MGT	\$22,000	\$8,166	37.1%
DC	COMPTROLLER	\$33,000	\$3,906	11.8%
CD	CONSTRUCTION	\$140,000	\$52,879	37.8%
OC	COUNSEL	\$6,000	\$4,068	67.8%
ED	ENGINEERING	\$348,000	\$206,588	59.4%
LO	LOGISTICS	\$6,000	\$7,921	132.0%
OD	OPERATIONS	\$241,000	\$130,813	54.3%
LP	PLANNING	\$75,000	\$26,446	35.3%
CT	CONTRACTING	\$13,000	\$6,123	47.1%
PD	PROGRAMS	\$16,000	\$7,351	45.9%
PA	PUBLIC AFFAIRS	\$5,000	\$1,782	35.6%
AO	AUDIT	\$9,000	\$1,500	16.7%
RE	REAL ESTATE	\$32,000	\$17,660	55.2%
MS	MISCELLANEOUS	\$44,000	\$0	0.0%
T	TOTAL	\$1,050,000	\$498,975	47.5%
=====		=====	=====	=====

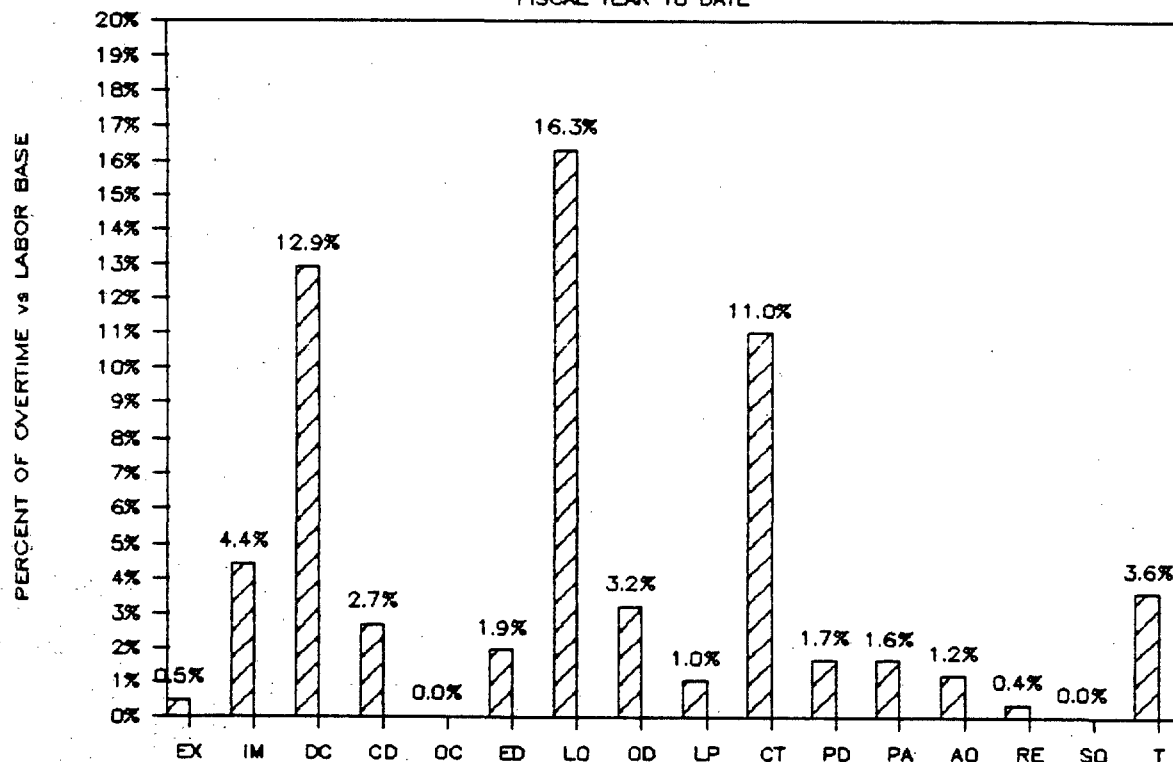
GOAL: TO STAY WITHIN BUDGETED LIMITS

GOAL IMPOSED BY: NED PBAC

REPORTING ORGANIZATION: BUDGET BRANCH, OFFICE OF THE COMPTROLLER  
 INFORMATION SOURCE: COEMIS F&A SYSTEM

# OVERTIME COSTS

FISCAL YEAR TO DATE



OFFICE	REGULAR LABOR	OVERTIME LABOR	PERCENT
=====	=====	=====	=====
EX EXECUTIVE	\$120,988	\$556	0.5%
IM INFORMATION MGT	\$184,519	\$8,134	4.4%
DC COMPTROLLER	\$381,466	\$49,319	12.9%
CD CONSRUCTION	\$600,137	\$16,186	2.7%
OC COUNSEL	\$57,789	\$0	0.0%
ED ENGINEERING	\$959,849	\$18,663	1.9%
LO LOGISTICS	\$59,263	\$9,671	16.3%
OD OPERATIONS	\$1,316,534	\$42,008	3.2%
LP PLANNING	\$477,561	\$5,012	1.0%
CT CONTRACTING	\$89,593	\$9,859	11.0%
PD PROGRAMS	\$67,678	\$1,118	1.7%
PA PUBLIC AFFAIRS	\$30,979	\$507	1.6%
AO AUDIT	\$28,362	\$337	1.2%
RE REAL ESTATE	\$161,056	\$572	0.4%
SO SAFETY	\$8,843	\$0	0.0%
T TOTAL	\$4,544,617	\$161,942	3.6%
=====	=====	=====	=====

GOAL: ALTHOUGH NO TRAGET HAS BEEN IMPOSED BY USACE THE NED GOAL IS THAT OVERTIME LABOR SHOULD NOT EXCEED 3% OF TOTAL LABOR.

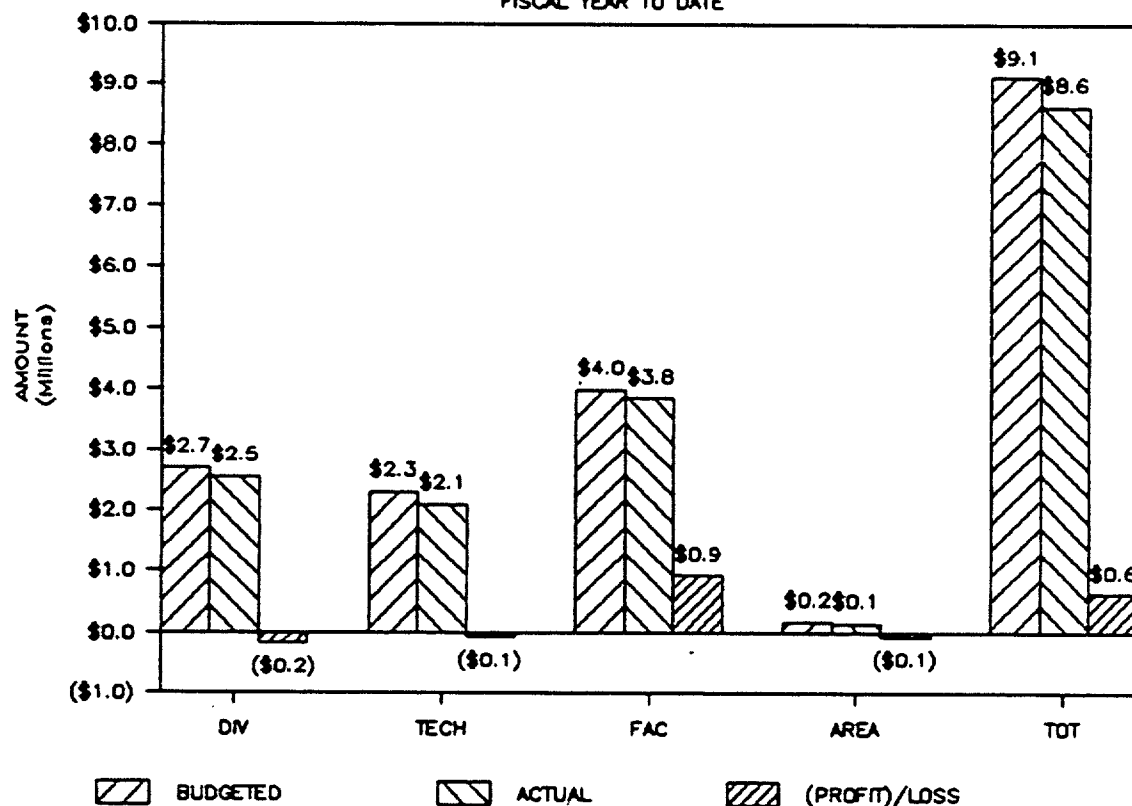
GOAL IMPOSED BY: NED PBAC and COMPTROLLER

REPORTING ORGANIZATION: BUDGET BRANCH, OFFICE OF THE COMPTROLLER

INFORMATION SOURCE: COEMIS F&A SYSTEM

# OVERHEAD & FACILITY ACCT CASH ANALYSIS

FISCAL YEAR TO DATE



OVERHEAD ACCOUNTS	BUDGETED EXPENSES FYTD	ACTUAL EXPENSES FYTD	INCOME GENERATED FYTD	(PROFIT) & LOSS FYTD
DIVISION	\$2,690,600	\$2,549,300	\$2,732,381	(\$183,081)
TECHNICAL	\$2,288,800	\$2,078,700	\$2,146,100	(\$67,400)
SHOP & FACILITIES	\$3,972,300	\$3,843,800	\$2,915,700	\$928,100
AREA OFFICES	\$166,700	\$142,700	\$203,500	(\$60,800)
TOTAL	\$9,118,400	\$8,614,500	\$7,997,681	\$616,819

GOAL: OPERATE ON A BREAK-EVEN BASIS. EXCEPT FOR DEVIATIONS ALLOWED BY THE COMMANDER.

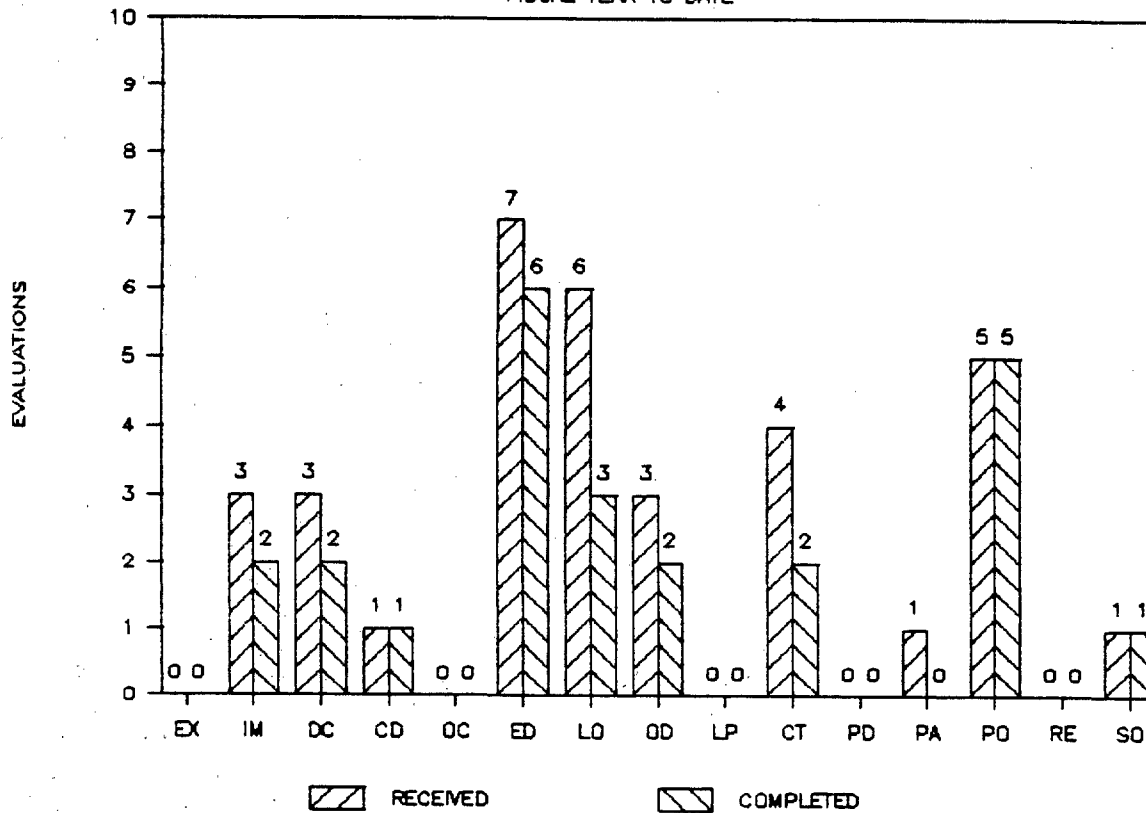
PERFORMANCE EVALUATION: DEFICIT DUE TO COMBINATION OF INCOME BEING UNDERSTATED AND INCREASED COST OF CONTRACTING OUT.  
WITH TRADITIONAL HEAVY WORKLOAD OVER THE 2ND HALF OF THE FY OUR FISCAL YEAR END BALANCES ARE EXPECTED TO BE WITHIN TARGETS.

COMMENTS: CERTAIN SHOP AND FACILITY MANAGERS HAVE BEEN REQUESTED TO DEVELOP A PLAN OF ACTION TO ENSURE THAT OPERATING LOSSES ARE ELIMINATED.

CONTENTS: ALL COSTS RELATED TO OPERATION OF NED'S OVERHEAD-TYPE ACTIVITIES.  
GOAL IMPOSED BY: ER 37-2-10 AND COMMANDER  
REPORTING ORGANIZATION: OFFICE OF THE COMPTROLLER  
INFORMATION SOURCE: CENED-DC-FR (26A REPORT)

# ARMY SUGGESTION PROGRAM

FISCAL YEAR TO DATE



ORGANIZATION	FORWARDED	EVALUATION COMPLETE	EVALUATION INCOMPLETE	PERCENT COMPLETE	AVERAGE DAYS TO COMPLETE
EXECUTIVE	0	0	0	0.0%	0
INFORMATION MGT	3	2	1	66.7%	1
COMPTROLLER	3	2	1	66.7%	5
CONSRUCTION	1	1	0	100.0%	10
COUNSEL	0	0	0	0.0%	0
ENGINEERING	7	6	1	85.7%	5
LOGISTICS	6	3	3	50.0%	12
OPERATIONS	3	2	1	66.7%	14
PLANNING	0	0	0	0.0%	0
CONTRACTING	4	2	2	50.0%	13
PROGRAMS	0	0	0	0.0%	0
PUBLIC AFFAIRS	1	0	1	0.0%	0
PERSONEL	5	5	0	100.0%	17
REAL ESTATE	0	0	0	0.0%	0
SAFETY	1	1	0	100.0%	68
TOTAL	34	24	10	70.6%	6

GOAL: TO COMPLETE 95% OF ALL SUGGESTION EVALUATIONS WITHIN 30 DAYS OF RECEIPT FROM THE PROGRAM COORDINATOR.

GOAL IMPOSED BY: DRAFT AR, dtd 13 FEB 88

REPORTING ORGANIZATION: MANAGEMENT BRANCH, OFFICE OF THE COMPTROLLER  
 INFORMATION SOURCE: MANAGEMENT BRANCH ASP TRACKING SYSTEM

# STATUS OF NED CA ACTIVITIES

NED01 - CCC (19 FTE)	MILESTONE	ACTUAL	SLIPPAGE	NED05 - CUSTODIANS (10 FTE)	MILESTONE	ACTUAL	SLIPPAGE
START OF STUDY	29-Mar-89	24-Apr-89	27	START OF STUDY	11-Nov-88	11-Nov-88	0
PWS COMPLETION	11-May-89	07-Jun-89	27	PWS COMPLETION			0
MGT STUDY COMPLETION	11-May-89	07-Jun-89	27	MGT STUDY COMPLETION	DIRECT CONVERSION		0
IN-HOUSE COST ESTIMATE	11-May-89	07-Jun-89	27	IN-HOUSE COST ESTIMATE			0
USAAA AUDIT	11-Jun-89	08-Jul-89	27	USAA AUDIT			0
SOLICITATION ISSUED	31-Aug-89	04-Aug-89	-27	SOLICITATION ISSUED			0
BID OPENING	> 30-Sep-89	30-Sep-89	0	BID OPENING			0
FINAL DECISION	30-Jan-90	30-Jan-90	0	FINAL DECISION	31-Dec-88	31-Dec-88	0

NED02 - IMD (14 FTE)	MILESTONE	ACTUAL	SLIPPAGE	NEDxx - NED LAB (11 FTE)	MILESTONE	ACTUAL	SLIPPAGE
START OF STUDY	06-Oct-88	06-Oct-88	0	START OF STUDY			0
PWS COMPLETION	21-Dec-88	15-Apr-89	115	PWS COMPLETION			0
MGT STUDY COMPLETION	21-Dec-88	15-Apr-89	115	MGT STUDY COMPLETION			0
IN-HOUSE COST ESTIMATE	21-Dec-88	15-Apr-89	115	IN-HOUSE COST ESTIMATE			0
USAAA AUDIT	21-Jan-89	15-May-89	114	USAA AUDIT			0
SOLICITATION ISSUED	26-Feb-89	15-Jun-89	109	SOLICITATION ISSUED			0
BID OPENING	> 26-Apr-89	15-Aug-89	111	BID OPENING			0
FINAL DECISION	29-May-89	15-Sep-89	109	FINAL DECISION			0

NED04 - LOS (3 FTE)	MILESTONE	ACTUAL	SLIPPAGE	NEDxx - SURVEY/DRAFT (19 FTE)	MILESTONE	ACTUAL	SLIPPAGE
START OF STUDY	06-Oct-88	06-Oct-88	0	START OF STUDY			0
PWS COMPLETION	21-Dec-88	15-Apr-89	115	PWS COMPLETION			0
MGT STUDY COMPLETION	21-Dec-88	15-Apr-89	115	MGT STUDY COMPLETION			0
IN-HOUSE COST ESTIMATE	21-Dec-88	15-Apr-89	115	IN-HOUSE COST ESTIMATE			0
USAAA AUDIT	21-Jan-89	15-May-89	114	USAA AUDIT			0
SOLICITATION ISSUED	26-Feb-89	15-Jun-89	109	SOLICITATION ISSUED			0
BID OPENING	> 26-Apr-89	15-Aug-89	111	BID OPENING			0
FINAL DECISION	29-May-89	15-Sep-89	109	FINAL DECISION			0

COMMENTS: THE NED LABORATORY AND SURVEY/DRAFTING FUNCTIONS ARE CURRENTLY INCLUDED IN CEEC's EXEMPTION REQUEST. IF THAT REQUEST IS APPROVED, NED WILL HAVE NO FURTHER CA STUDIES TO COMPLETE FOR FY 90-99.

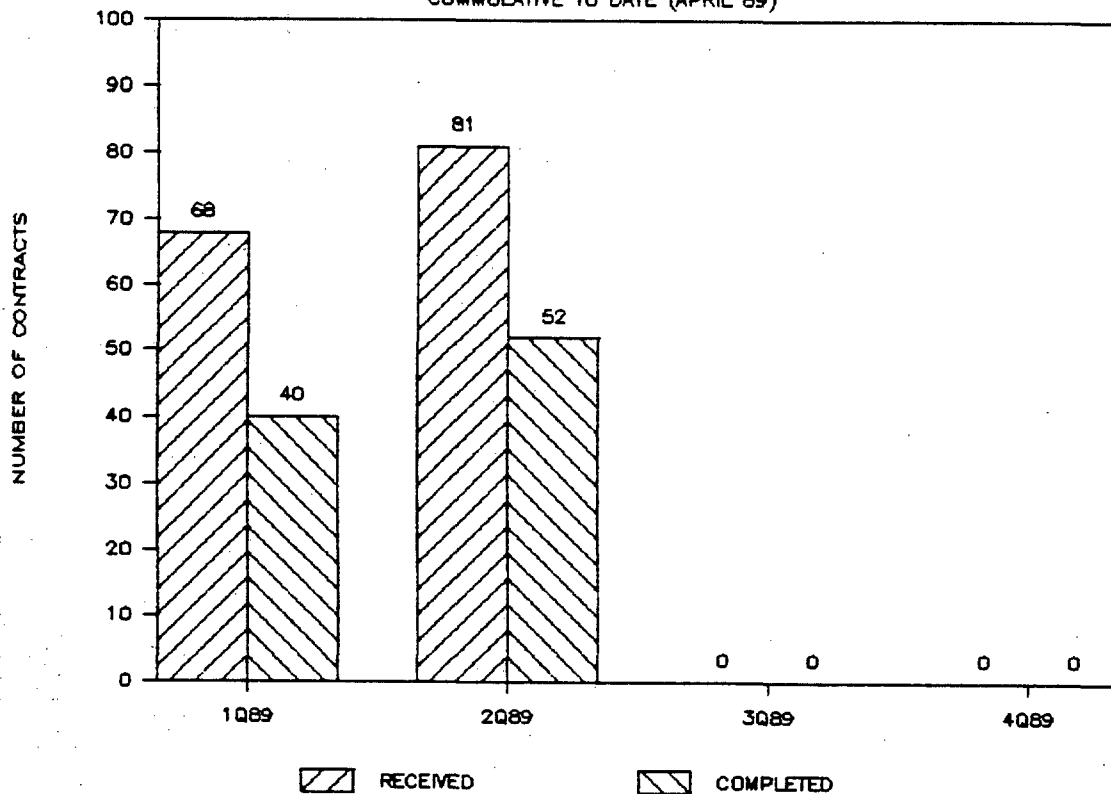
GOAL IMPOSED BY: USACE AND OMB

REPORTING ORGANIZATION: COMPTROLLER'S OFFICE, MANAGEMENT ANALYSIS BRANCH

INFORMATION SOURCE: CA MILESTONES REPORT

## CENAP PCFI ACTIVITY

CUMMULATIVE TO DATE (APRIL 89)



NAP PCFI's

	1Q89	2Q89	3Q89	4Q89
PCFI ACTION REQUESTS RECEIVED AT NED	68	81		
PCFI ACTIONS COMPLETED	40	52		
PCFI ACTIONS COMPLETED EXCEPT FOR A/R	10	11		
PCFI's IN PROCESS AT NED	9	16		
PCFI's IN PROCESS AT NAP	9	2		
PCFI'S ESTIMATED TO BE IN-TRANSIT TO NED	-	30		
PERCENTAGE OF PCFI's COMPLETED TO DATE	58.8%	64.2%		
PERCENTAGE OF PCFI's IN-PROCESS AT NED	13.2%	19.8%		

GOAL: ENSURE THAT COMPLETION RATE FOR PCFI's IS 75% OF THE POPULATION AT ANY GIVEN POINT IN TIME.

PERFORMANCE EVALUATION: OUR GOAL WAS NOT MET. IN MARCH 89 RESOURCES WERE ADDED TO FACILITATE THE COMPLETION OF PCFI's. PERIODICALLY LARGE SUBMISSION OF PCFI's ARE FORWARDED TO NED, SUCH LARGE INCREASES MAY TEND TO DISTORT OUR PCFI PROGRESS.

COMMENTS: THE ABOVE INFORMATION IS FOR NAN/NAP ONLY. NED PCFI ACTIONS MAY BE FOUND AT PAGE 3-4 OF THIS PUBLICATION.

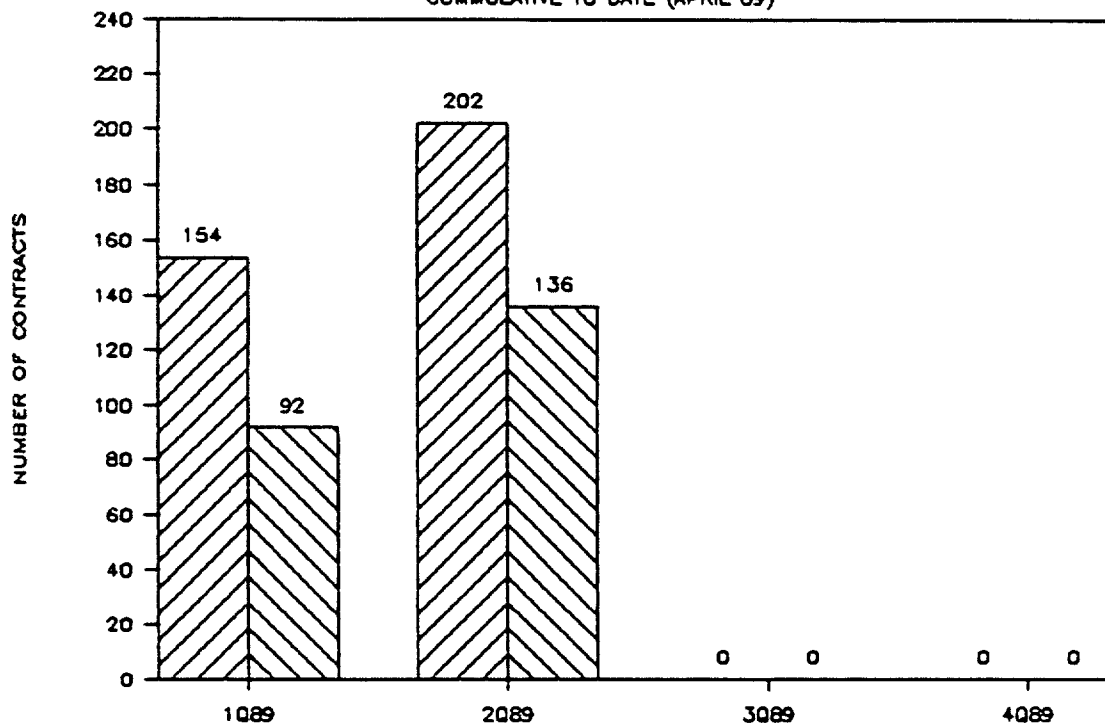
GOAL IMPOSED BY: COMPTROLLER

REPORTING ORGANIZATION: OFFICE OF THE COMPTROLLER

INFORMATION SOURCE: F&A PCFI FILES

# CENAN PCFI ACTIVITY

CUMMULATIVE TO DATE (APRIL 89)



RECEIVED

COMPLETED

NAN PCFI's

1Q89

2Q89

3Q89

4Q89

NAN PCFI's	1Q89	2Q89	3Q89	4Q89
PCFI ACTION REQUESTS RECEIVED AT NED	154	202		
PCFI ACTIONS COMPLETED	92	136		
PCFI ACTIONS COMPLETED EXCEPT FOR A/R	22	9		
PCFI's IN PROCESS AT NED	39	41		
PCFI's IN PROCESS AT NAN	1	16		
PCFI'S ESTIMATED TO BE IN-TRANSIT TO NED	-	50		
PERCENTAGE OF PCFI's COMPLETED TO DATE	59.7%	67.3%		
PERCENTAGE OF PCFI's IN-PROCESS AT NED	25.3%	20.3%		

GOAL: ENSURE THAT COMPLETION RATE FOR PCFI's IS 75% OF THE POPULATION AT ANY GIVEN POINT IN TIME.

PERFORMANCE EVALUATION: OUR GOAL WAS NOT MET. IN MARCH 89 RESOURCES WERE ADDED TO FACILITATE THE COMPLETION OF PCFI's. PERIODICALLY LARGE SUBMISSION OF PCFI's ARE FORWARDED TO NED, SUCH LARGE INCREASES MAY TEND TO DISTORT OUR PCFI PROGRESS.

COMMENTS: THE ABOVE INFORMATION IS FOR NAN/NAP ONLY. NED PCFI ACTIONS MAY BE FOUND AT PAGE 3-4 OF THIS PUBLICATION.

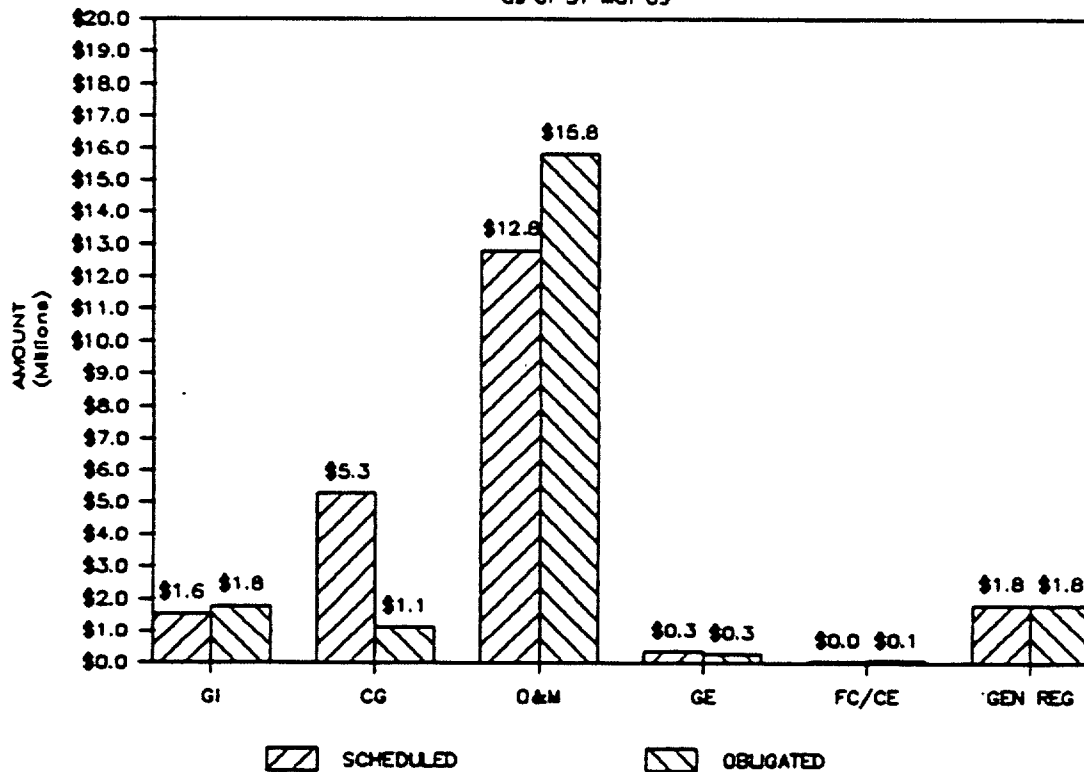
GOAL IMPOSED BY: COMPTROLLER

REPORTING ORGANIZATION: OFFICE OF THE COMPTROLLER

INFORMATION SOURCE: F&A PCFI FILES

# CIVIL WORKS OBLIGATIONS PERFORMANCE

as of 31 Mar 89



APPROPRIATION	FUNDS AVAILABLE FY89	FUNDS SCHEDULED FYTD	FUNDS OBLIGATED FYTD	PERCENT OF AVAILABLE OBLIGATED	PERCENT OF SCHEDULED OBLIGATED
GEN INVESTIGATION	\$3,079,000	\$1,550,000	\$1,788,500	58.1%	115.4%
CONSTR GENERAL	\$7,798,800	\$5,254,700	\$1,115,400	14.3%	21.2%
OPER AND MAINT	\$26,139,400	\$12,813,000	\$15,798,500	60.4%	123.3%
GEN EXPENSES	\$704,400	\$348,600	\$274,700	39.0%	78.8%
FC/CE	\$172,700	\$39,000	\$62,200	36.2%	159.5%
GEN REGULATORY	\$3,469,400	\$1,795,300	\$1,810,600	52.2%	100.9%

GOAL: SET REALISTIC SCHEDULES SO THAT PROGRAM EXECUTION IS WITHIN 10% OF SCHEDULES. OVERALL, OBLIGATE 95% OF AVAILABLE GI AND CG FUNDS AND 98% OF OF AVAILABLE O&M FUNDS FOR THE YEAR.

PERFORMANCE EVALUATION: OVERALL WE HAVE OBLIGATED 50.4% OF AVAILABLE FUNDS AND 95.6% VERSUS OUR SCHEDULE. CONSTRUCTION GENERAL WAS THE ONLY MAJOR SLIP AREA TO SCHEDULE. (SEE COMMENTS)

COMMENTS: CONSTRUCTION GENERAL SLIP DUE TO DELAYED AWARD OF CONTRACT FOR PORTSMOUTH HARBOR DREDGING.

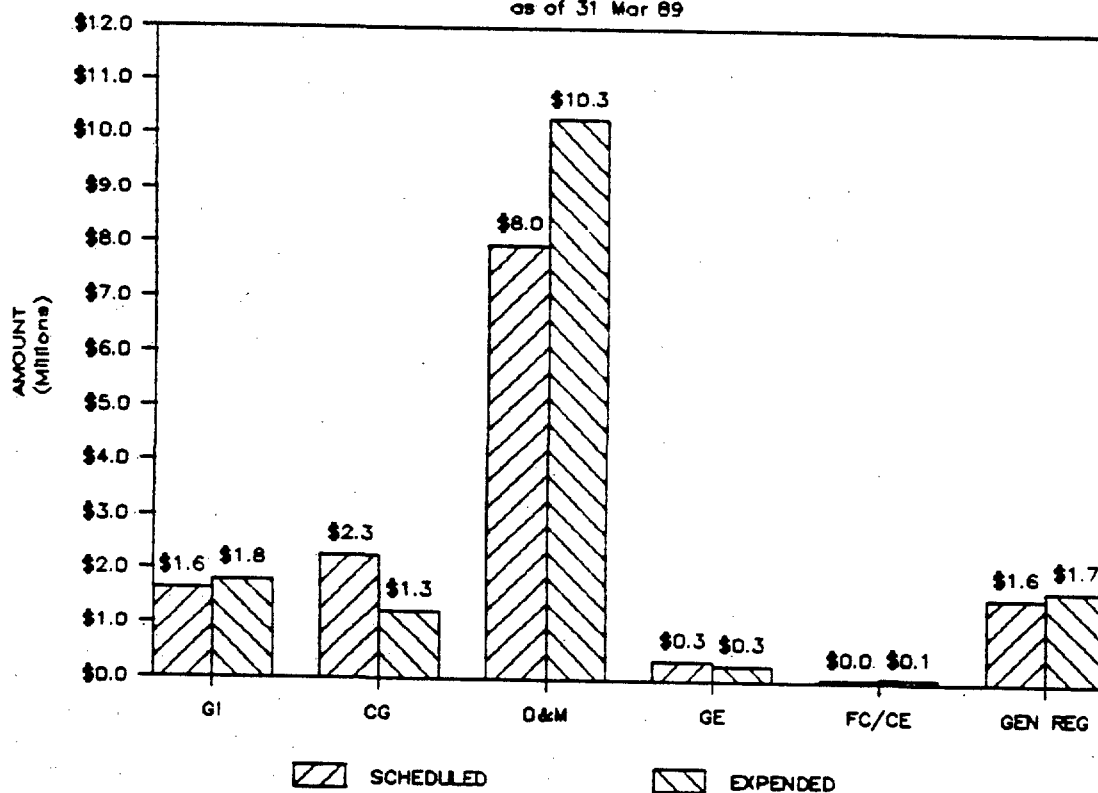
GOAL IMPOSED BY: USACE

REPORTING ORGANIZATION: PROGRAMS MANAGEMENT OFFICE

INFORMATION SOURCE: CENED-DC-FC (3011A)/CENED-PD (2101) REPORTS

# CIVIL WORKS EXPENDITURES PERFORMANCE

as of 31 Mar 89



APPROPRIATION	FUNDS AVAILABLE FY89	FUNDS SCHEDULED FYTD	FUNDS EXPENDED FYTD	PERCENT OF AVAILABLE EXPENDED	PERCENT OF SCHEDULED EXPENDED
GEN INVESTIGATION	\$3,289,000	\$1,635,200	\$1,790,100	54.4%	109.5%
CONSTR GENERAL	\$8,224,900	\$2,263,200	\$1,253,900	15.2%	55.4%
OPER AND MAINT	\$28,509,500	\$7,961,100	\$10,278,200	36.1%	129.1%
GEN EXPENSES	\$704,400	\$348,600	\$274,700	39.0%	78.8%
FC/CE	\$175,500	\$39,000	\$61,700	35.2%	158.2%
GEN REGULATORY	\$3,625,200	\$1,564,500	\$1,700,300	46.9%	108.7%

GOAL: SET REALISTIC SCHEDULES SO THAT PROGRAM EXECUTION IS WITHIN 10% OF SCHEDULES. OVERALL, EXPEND 90% OF AVAILABLE GI AND CG FUNDS AND 95% OF AVAILABLE O&M FUNDS FOR THE YEAR.

PERFORMANCE EVALUATION: OVERALL WE HAVE EXPENDED 34.5% OF AVAILABLE FUNDS AND 111.2% VERSUS OUR SCHEDULE. CONSTRUCTION GENERAL WAS THE ONLY MAJOR SLIP AREA TO SCHEDULE. (SEE COMMENTS)

COMMENTS: CONSTRUCTION GENERAL SLIP DUE TO DELAYED AWARD OF CONTRACT FOR PORTSMOUTH HARBOR DREDGING. THE PLUS FOR OPERATIONS AND MAINTENANCE IN PART REFLECTS UNUSUALLY MILD WINTER THAT ALLOWED FOR CONTINUING CONTRACTOR EARNINGS.

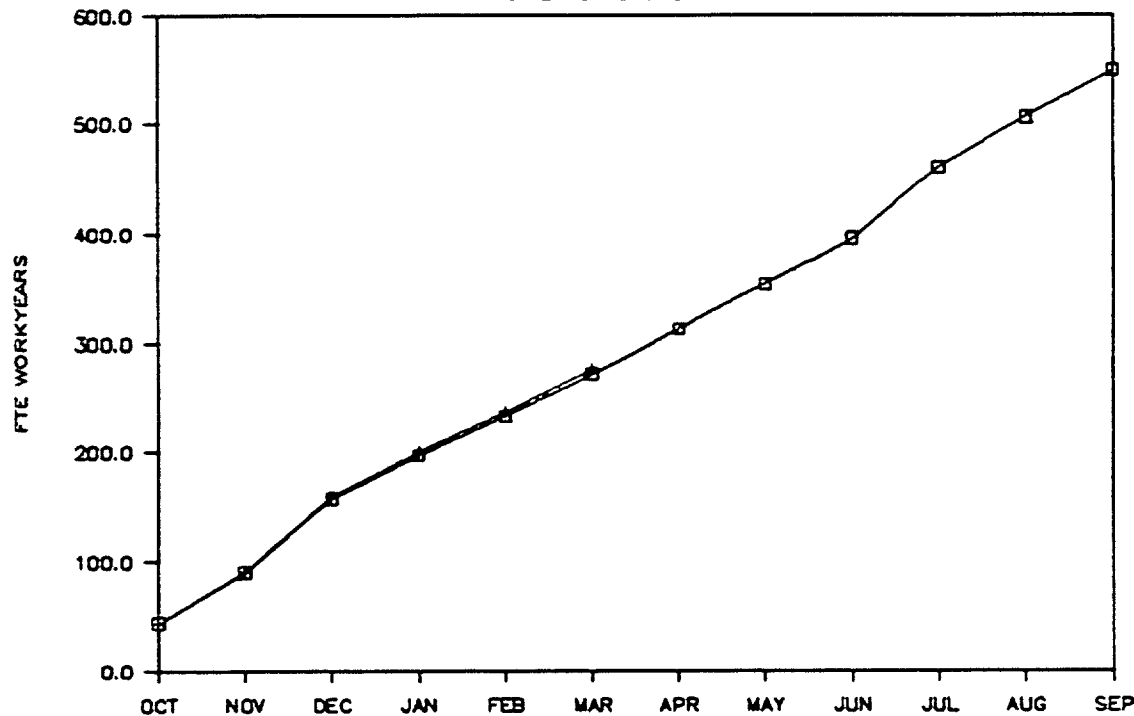
GOAL IMPOSED BY: USACE

REPORTING ORGANIZATION: PROGRAMS MANAGEMENT OFFICE

INFORMATION SOURCE: CENED-DC-FC (3011A)/CENED-PD (2101) REPORTS

# FTE WORKYEAR USAGE

CIVIL WORKS ONLY



□ SCHEDULED				+ ACTUAL			
DATE	SCHEDULED	ACTUAL	PERCENT	ORGANIZATION	SCHEDULED	ACTUAL	PERCENT
OCT	44.0	44.3	100.7%	EXECUTIVE	8.1	8.5	104.9%
NOV	90.0	91.3	101.4%	INFORMATION MGT	14.2	14.4	101.4%
DEC	157.0	158.9	101.2%	COMPTROLLER	21.9	21.5	98.2%
JAN	197.0	200.2	101.6%	CONSTRUCTION	23.7	22.5	94.9%
FEB	232.5	236.2	101.6%	COUNSEL	2.9	2.9	100.0%
MAR	271.9	276.4	101.7%	ENGINEERING	48.8	50.4	103.3%
APR	313.0		0.0%	LOGISTICS	5.1	5.2	102.0%
MAY	354.0		0.0%	OPERATIONS	100.4	102.7	102.3%
JUN	396.0		0.0%	PLANNING	25.0	27.4	109.6%
JUL	462.0		0.0%	CONTRACTING	6.5	6.9	106.2%
AUG	506.0		0.0%	PROGRAMS	3.5	3.5	100.0%
SEP	549.0		0.0%	PUBLIC AFFAIRS	2.1	2.0	95.2%
				AUDIT	2.1	2.1	100.0%
				REAL ESTATE	7.6	6.4	84.2%
				TOTAL	271.9	276.4	101.7%

COMMENTS: NED's FY89 FTE AUTHORIZATION IS 549. USE OF 276.4 TO DATE (HALF OF YEAR) REPRESENTS 50.3% OF OUR TOTAL AUTHORIZATION. WE HAVE SOMEWHAT CURTAILED THE SUMMER HIRE PROGRAM TO ENSURE STAYING WITHIN TARGET.

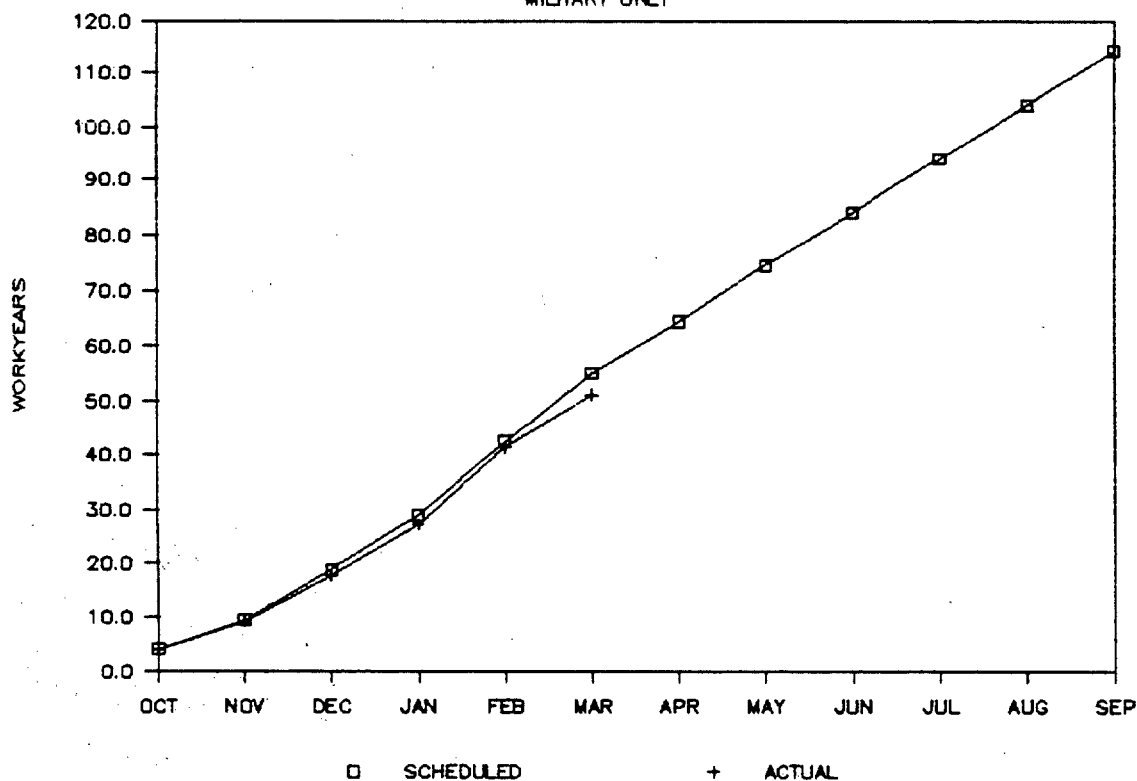
GOAL IMPOSED BY: USACE

REPORTING ORGANIZATION: MANPOWER OFFICE, PROGRAMS MANAGEMENT OFFICE

INFORMATION SOURCE: CENED-PD-M (FTE UTILIZATION REPORT)

# FTE WORKYEAR USAGE

MILITARY ONLY



DATE	SCHEDULED	ACTUAL	PERCENT	ORGANIZATION	SCHEDULED	ACTUAL	PERCENT
OCT	4.0	3.9	97.5%	EXECUTIVE	0.7	0.3	0.0%
NOV	9.5	9.3	97.9%	INFORMATION MGT	1.4	0.5	0.0%
DEC	18.8	17.8	94.7%	COMPTROLLER	13.5	12.6	93.3%
JAN	29.0	27.2	93.8%	CONSTRUCTION	18.0	19.0	105.6%
FEB	42.5	41.4	97.4%	COUNSEL	0.2	0.1	0.0%
MAR	55.0	51.2	93.1%	ENGINEERING	13.5	11.4	84.4%
APR	64.5	0.0	0.0%	LOGISTICS	0.3	0.2	0.0%
MAY	74.5	0.0	0.0%	OPERATIONS	0.0	0.0	0.0%
JUN	84.0	0.0	0.0%	PLANNING	1.4	1.8	128.6%
JUL	94.1	0.0	0.0%	CONTRACTING	1.4	0.4	28.6%
AUG	104.0	0.0	0.0%	PROGRAMS	0.1	0.0	0.0%
SEP	114.0	0.0	0.0%	PUBLIC AFFAIRS	0.1	0.1	0.0%
				AUDIT	0.0	0.0	0.0%
				REAL ESTATE	4.4	4.8	109.1%
				TOTAL	55.0	51.2	93.1%

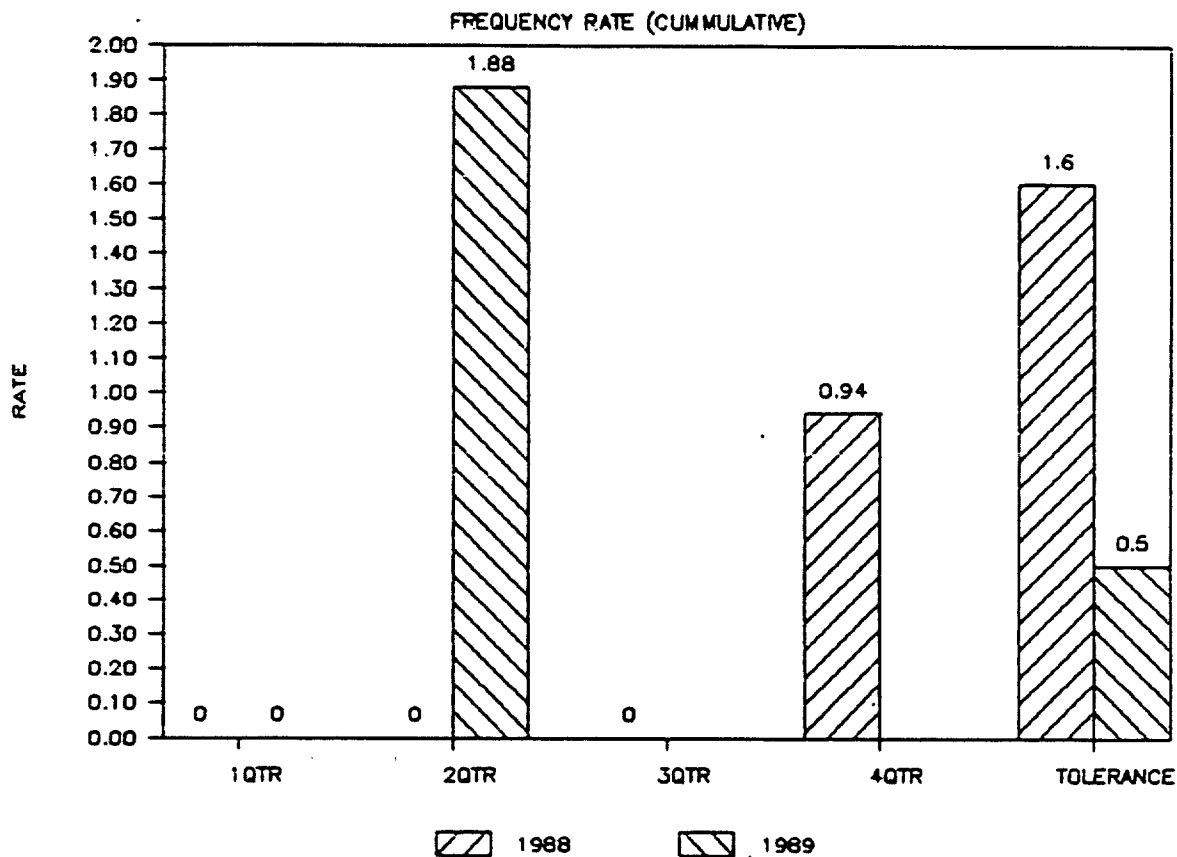
COMMENTS: FY89 VOUCHER IS 46 WORKYEARS FROM HQUSACE AND 68 FROM NAD FOR A TOTAL OF 114.

GOAL IMPOSED BY: USACE

REPORTING ORGANIZATION: MANPOWER OFFICE, PROGRAMS MANAGEMENT OFFICE

INFORMATION SOURCE: CENED-PD-M

# GOVERNMENT MOTOR VEHICLE ACCIDENTS



YEAR	1QTR	2QTR	3QTR	4QTR	TOLERANCE
=====	=====	=====	=====	=====	=====
1988	0	0	0	0.94	1.6
1989	0	1.88			0.5

GOAL: ASSIGNED YEAR-END TOLERANCE 0.5

PERFORMANCE EVALUATION: EXCEEDING TOLERANCE

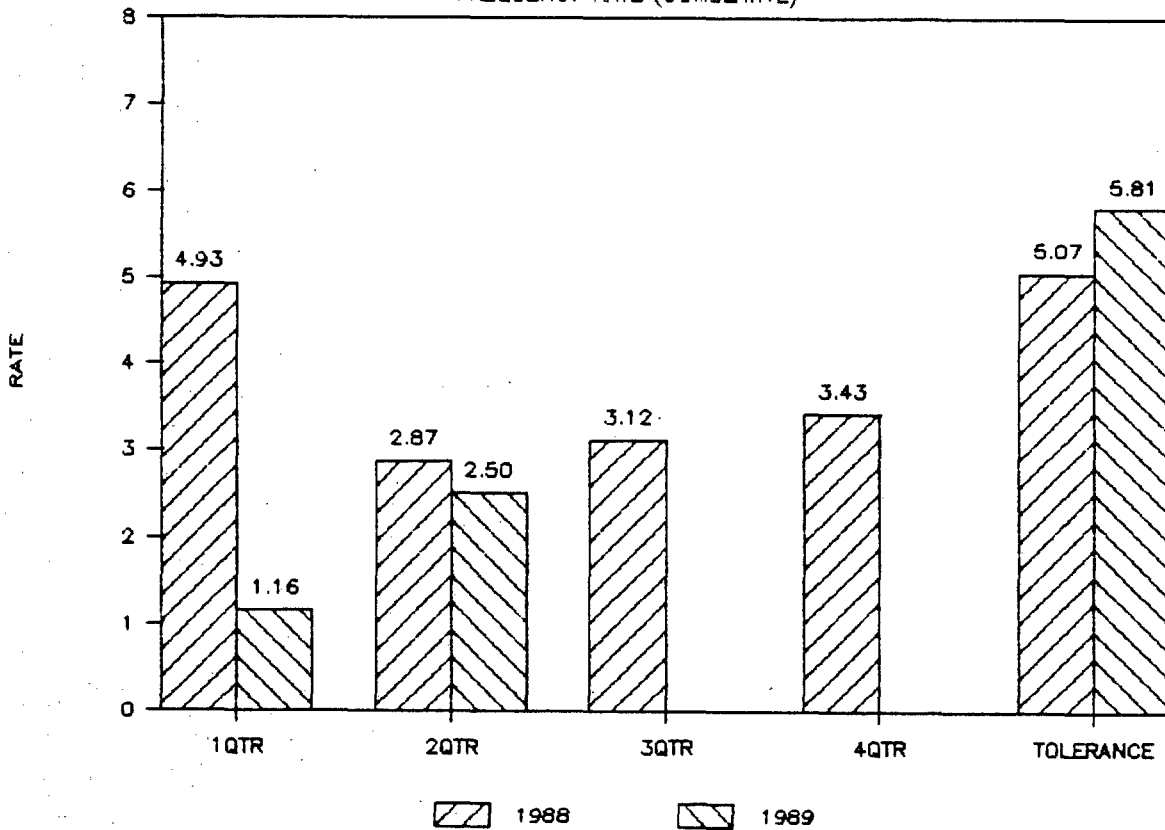
## COMMENTS:

1. M/V FREQUENCY RATE REPRESENTS THE NUMBER OF ACCIDENTS PER. 1 MILLION MILES DRIVEN.
2. MILES DRIVEN THROUGH 2QTR FY89 - 532,601
3. LETTER, CEEC-S, 12 APRIL 88, ASSIGNED TOLERANCE.

REPORTING ORGANIZATION: SAFETY AND OCCUPATIONAL HEALTH OFFICE  
 INFORMATION SOURCE: SAFETY OFFICE RECORDS

# GOVERNMENT INJURIES

FREQUENCY RATE (CUMULATIVE)



YEAR	1QTR	2QTR	3QTR	4QTR	TOLERANCE
=====	=====	=====	=====	=====	=====
1988	4.93	2.87	3.12	3.43	5.07
1989	1.16	2.50			5.81

GOAL: ASSIGNED YEAR-END TOLERANCE 5.81

PERFORMANCE EVALUATION:

1. INJURIES: WITHIN TOLERANCE.
2. LOST TIME: WITHIN TOLERANCE, SEE COMMENT 3.

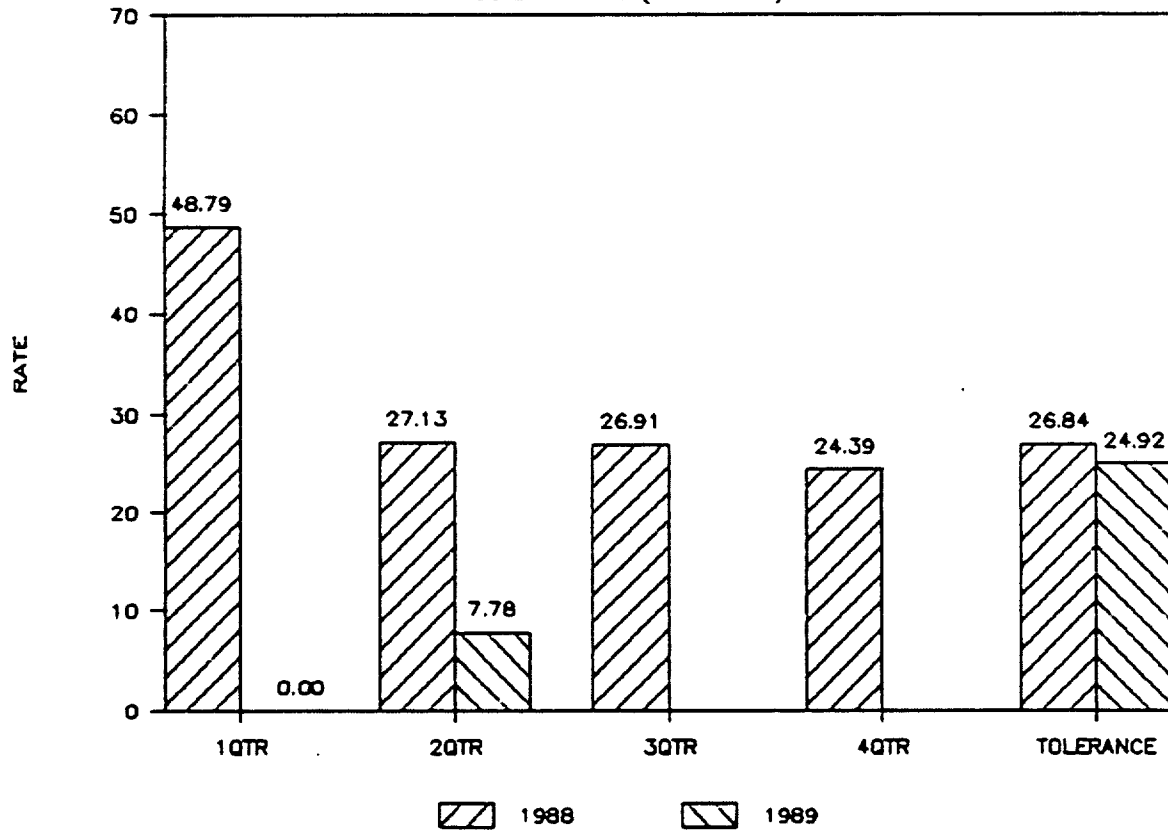
COMMENTS:

1. FREQUENCY RATE REPRESENTS THE NUMBER OF INJURIES PER 100 EMPLOYEES PER YEAR.
2. LETTER, CEEC-S, ASSIGNED TOLERANCE.
3. LOST TIME: 2Q89 = 1.38, WITH TOLERANCE OF 2.91

REPORTING ORGANIZATION: SAFETY AND OCCUPATIONAL HEALTH OFFICE  
INFORMATION SOURCE: OFFICE RECORDS

# GOVERNMENT INJURIES

SEVERITY RATE (CUMULATIVE)



YEAR	1QTR	2QTR	3QTR	4QTR	TOLERANCE
=====	=====	=====	=====	=====	=====
1988	48.79	27.13	26.91	24.39	26.84
1989	0.00	7.78			24.92

GOAL: ASSIGNED YEAR-END TOLERANCE 24.92

PERFORMANCE EVALUATION: WITHIN TOLERANCE

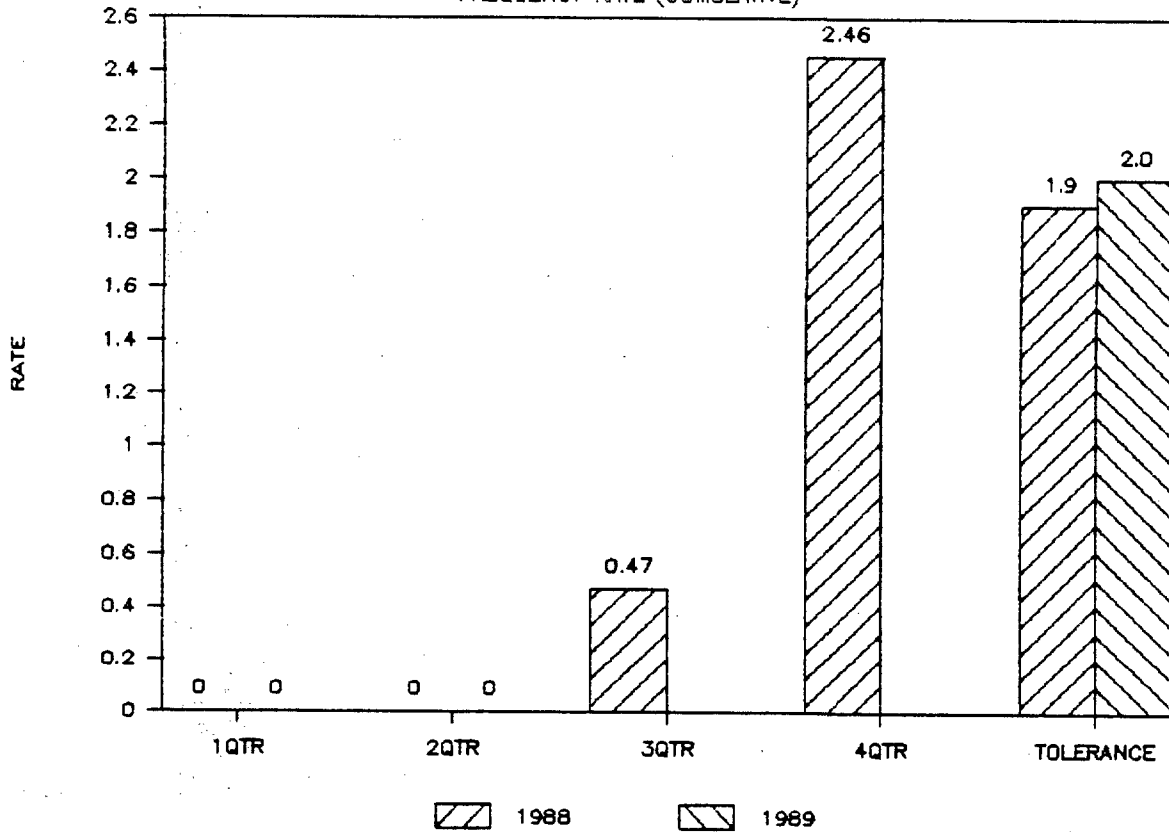
## COMMENTS:

1. SEVERITY RATE REPRESENTS THE NUMBER OF LOST WORK DAYS PER 100 EMPLOYEES PER YEAR.
2. FY 89 TOLERANCE IS A 5% REDUCTION OF THE COMBINED 3 YEAR AVERAGE SEVERITY OF FY86 THRU FY88.

REPORTING ORGANIZATION: SAFETY AND OCCUPATIONAL HEALTH OFFICE  
 INFORMATION SOURCE: OFFICE RECORDS

# CONTRACTOR INJURIES

FREQUENCY RATE (CUMULATIVE)



YEAR	1QTR	2QTR	3QTR	4QTR	TOLERANCE
=====	=====	=====	=====	=====	=====
1988	0	0	0.47	2.46	1.9
1989	0	0			2.0

GOAL: ASSIGNED YEAR-END TOLERANCE 2

PERFORMANCE EVALUATION: WITHIN TOLERANCE

COMMENTS:

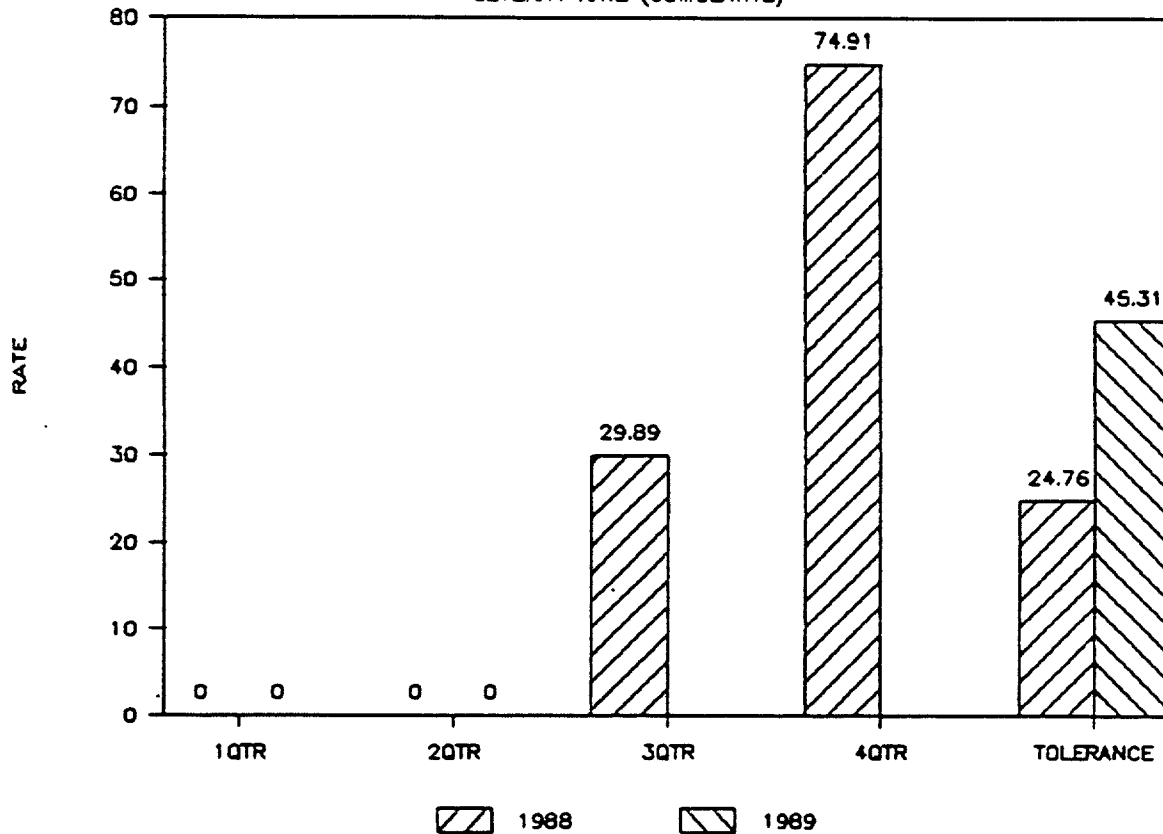
1. FREQUENCY RATE REPRESENTS THE NUMBER OF INJURIES PER 100 EMPLOYEES PER YEAR.

3. LETTER, CEEC-S, ASSIGNED TOLERANCE.

REPORTING ORGANIZATION: SAFETY AND OCCUPATIONAL HEALTH OFFICE  
INFORMATION SOURCE: OFFICE RECORDS

# CONTRACTOR INJURIES

SEVERITY RATE (CUMULATIVE)



YEAR	1QTR	2QTR	3QTR	4QTR	TOLERANCE
=====	=====	=====	=====	=====	=====
1988	0	0	29.89	74.91	24.76
1989	0	0			45.31

GOAL: ASSIGNED YEAR-END TOLERANCE 45.31

PERFORMANCE EVALUATION: WITHIN TOLERANCE

## COMMENTS:

1. SEVERITY RATE REPRESENTS THE NUMBER OF LOST WORK DAYS PER 100 EMPLOYEES PER YEAR.
2. FY89 TOLERANCE IS A 5% REDUCTION OF THE COMBINED 3 YEAR AVERAGE SEVERITY OF FY86, FY87 AND FY88.

REPORTING ORGANIZATION: SAFETY AND OCCUPATIONAL HEALTH OFFICE  
 INFORMATION SOURCE: OFFICE RECORDS

ACCIDENT ANALYSIS  
Fiscal Year 1989 To Date

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ACCIDENTS	CONTRACTOR	GOVERNMENT	PUBLIC
MANHOURS	284,172	719,490	917,085 DAYS
NUMBER OF ACCIDENTS	0	10	0
NUMBER OF INJURIES	0	9	0
NUMBER OF FATALITIES	0	0	0
INJURY FREQUENCY	0.00	2.50	N/A
NUMBER DAYS LOST	0	28	N/A
INJURY SEVERITY	0.00	7.78	N/A
PUBLIC FATALITY RATE	N/A	N/A	N/A

DAMAGES

NUMBER GOVT M/V ACCIDENTS	N/A	0
COST OF GOVT M/V DAMAGES	N/A	0
CONTRACTOR PROPERTY DAMAGE	0	N/A
CONTRACTOR FIRE	0	N/A
PRIVATE PROPERTY DAMAGE	0	0

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	CONTRACTOR		GOVERNMENT	
	FY88	FY89	FY88	FY89
MANHOURS	648,779	284,172	1,517,258	719,490
INJURIES	8	0	26	9
LOST TIME	8	0	13	5
NON-LOST TIME	N/A	N/A	13	4
FREQUENCY RATE	2.46	0.00	3.43	2.5
			*(1.71)	*(1.38)
DAYS LOST	243	0	185	28
SEVERITY	74.91	0.00	24.39	7.78

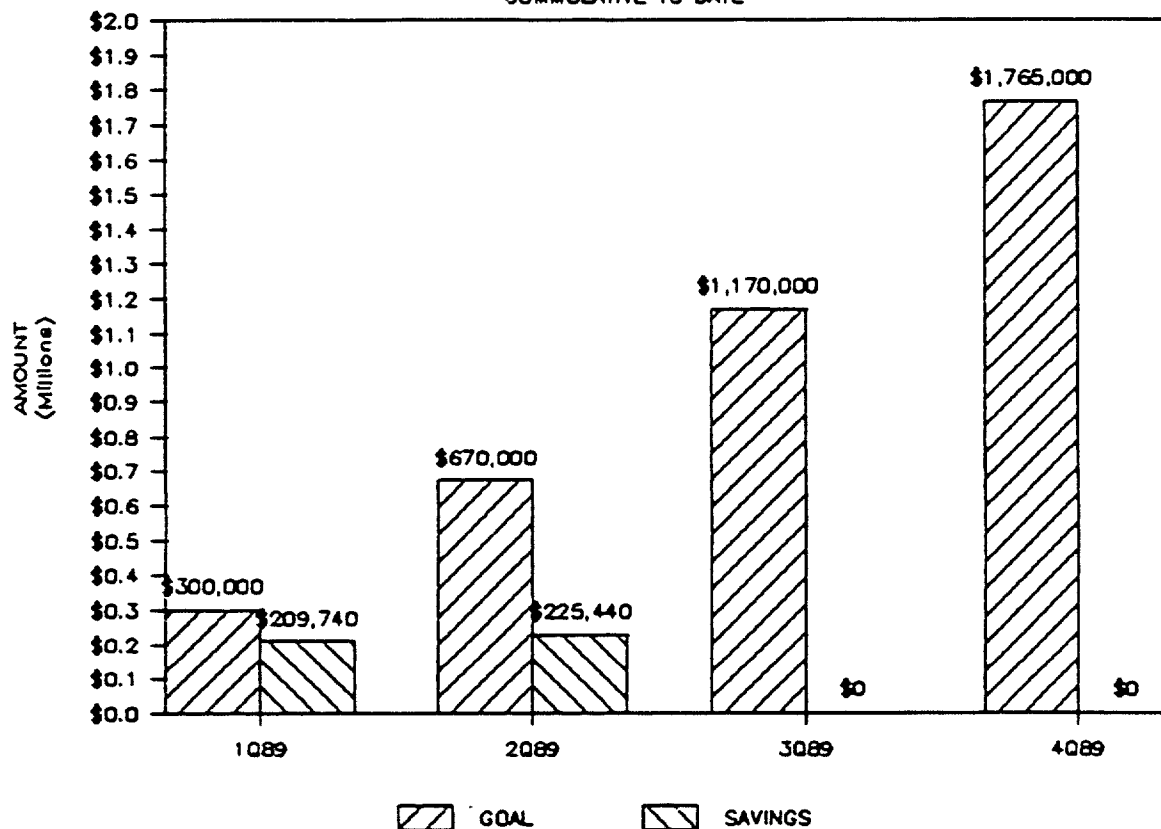
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\* LOST-TIME FREQUENCY RATE

REPORTING ORGANIZATION: SAFETY AND OCCUPATIONAL HEALTH OFFICE  
INFORMATION SOURCE: SAFETY OFFICE RECORDS

# VALUE ENGINEERING

CUMMULATIVE TO DATE



VE ACTIONS	1Q89	2Q89	3Q89	4Q89
CIVIL GOAL	\$100,000	\$220,000	\$420,000	\$635,000
CIVIL SAVINGS	\$50,240	\$59,200	\$0	\$0
MILITARY GOAL	\$200,000	\$450,000	\$750,000	\$1,130,000
MILITARY SAVINGS	\$159,500	\$166,240	\$0	\$0
CUMM. GOAL	\$300,000	\$670,000	\$1,170,000	\$1,765,000
CUMM. SAVINGS	\$209,740	\$225,440	\$0	\$0

GOAL: TO OBTAIN CUMMULATIVE VE SAVINGS OF \$1,765,000 DURING FY89.

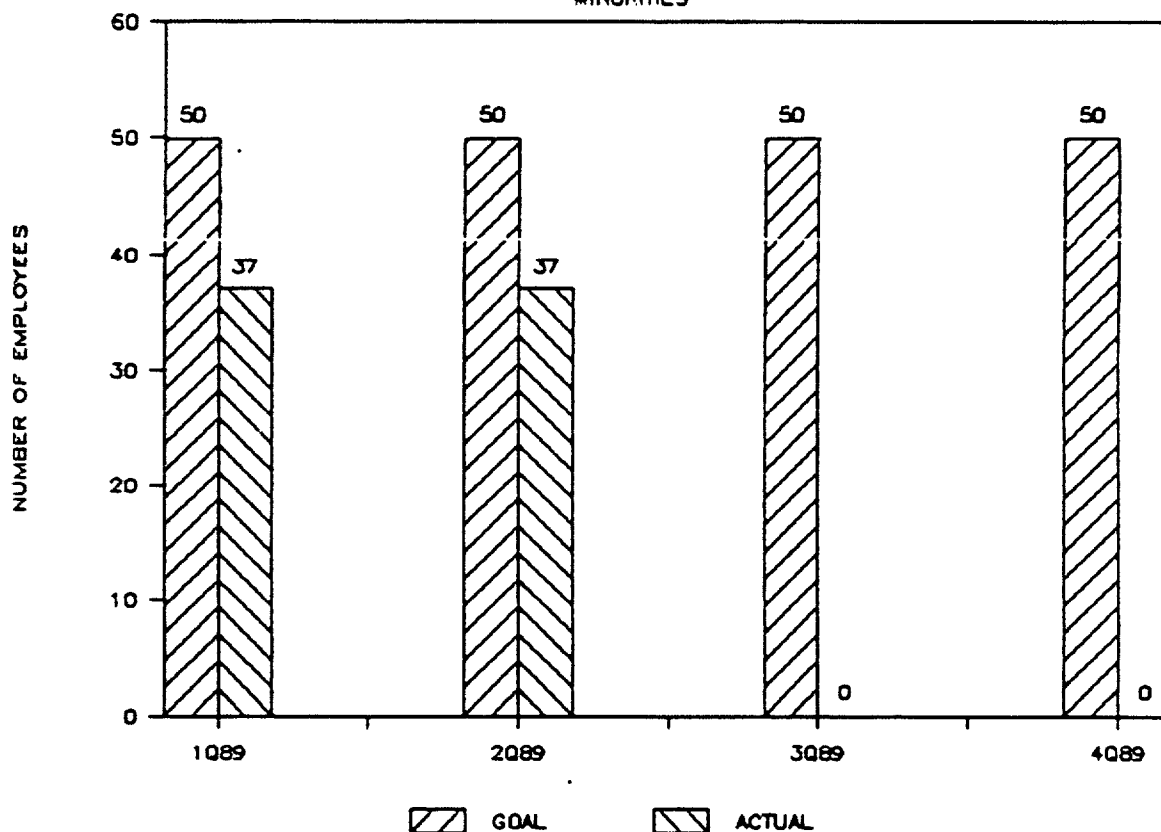
PERFORMANCE EVALUATION: ADDITIONAL STUDIES HAVE BEEN COMPLETED AND WILL BE CREDITED IN THE THIRD QUARTER AFTER CONTRACT AWARD.

COMMENTS: ARMY GOALS TO BE ADJUSTED IN THE THIRD QUARTER TO REFLECT PROJECTS WHICH WERE CANCELLED BECAUSE OF PROPOSED BASE CLOSURES.

GOAL IMPOSED BY: USACE (ANNUAL) AND VE OFFICER (QUARTERLY)  
 REPORTING ORGANIZATION: VALUE ENGINEERING OFFICER  
 INFORMATION SOURCE: CENED-VE - CEEC-ZV

# EEO TRENDS

## MINORITIES



	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
GOAL	50	50	50	50
=====	=====	=====	=====	=====
BLACKS	13	13		
HISPANICS	5	5		
ASIAN AMERICANS	16	16		
NATIVE AMERICANS	3	3		
ACTUAL	37	37	0	0

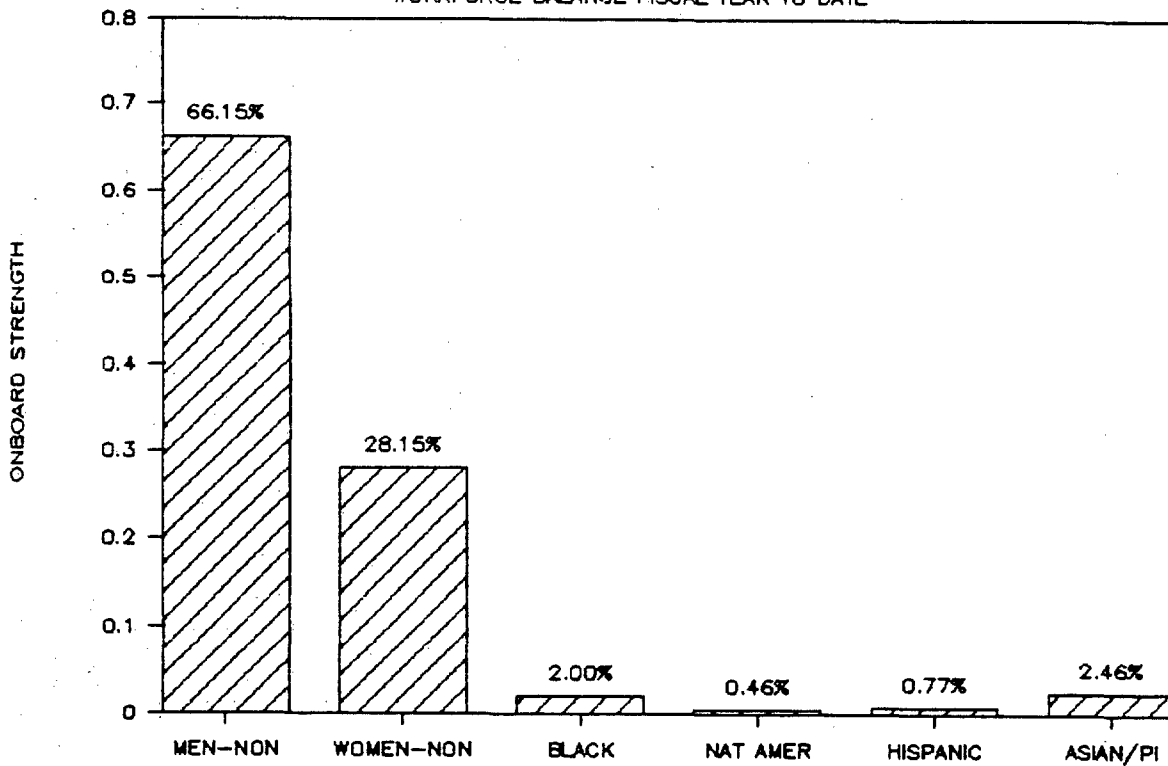
GOAL: TO INCREASE BOTH EMPLOYMENT AND UTILIZATION RATES FOR MINORITIES IN ALL OCCUPATIONAL CATAGORIES. ACHIEVE A MINIMUM OF 50 FULLTIME AND PERMANENT PARTTIME MINORITY EMPLOYEES BY THE END OF FY89.

PERFORMANCE EVALUATION: MINORITY REPRESENTATION 1 APR 89 WAS 5.6% COMPARED TO 23.4% FOR THE BOSTON SMSA PATCO WORKFORCE. IN-HOUSE PERSONNEL ACTIONS EFFECTED WERE A CLERK (TYPING) BLACK FEMALE AND A CIVIL ENGINEERING TECHNICIAN ASIAN AMERICAN FEMALE.

GOAL IMPOSED BY: EEO OFFICER AND COMMANDER  
 REPORTING ORGANIZATION: EQUAL EMPLOYMENT OPPORTUNITY OFFICE  
 INFORMATION SOURCE: CRUN/LOUIS/PGM10

# EEO TREND CHART

WORKFORCE BALANCE FISCAL YEAR TO DATE



WORKFORCE	1Q89	2Q89	3Q89	4Q89
=====	=====	=====	=====	=====
NON-MINORITY MEN	430	433	0	0
NON-MINORITY WOMEN	183	185	0	0
BLACKS	13	13	0	0
NATIVE AMERICANS	3	3	0	0
HISPANICS	5	5	0	0
ASIAN AMERICAN/PACIFIC ISLANDER	16	16	0	0
TOTAL	650	655	650	650

GOAL: A BALANCED WORKFORCE REPRESENTATIVE OF THE BOSTON STANDARD METROPOLITAN : STATISTICAL AREA (SMSA).

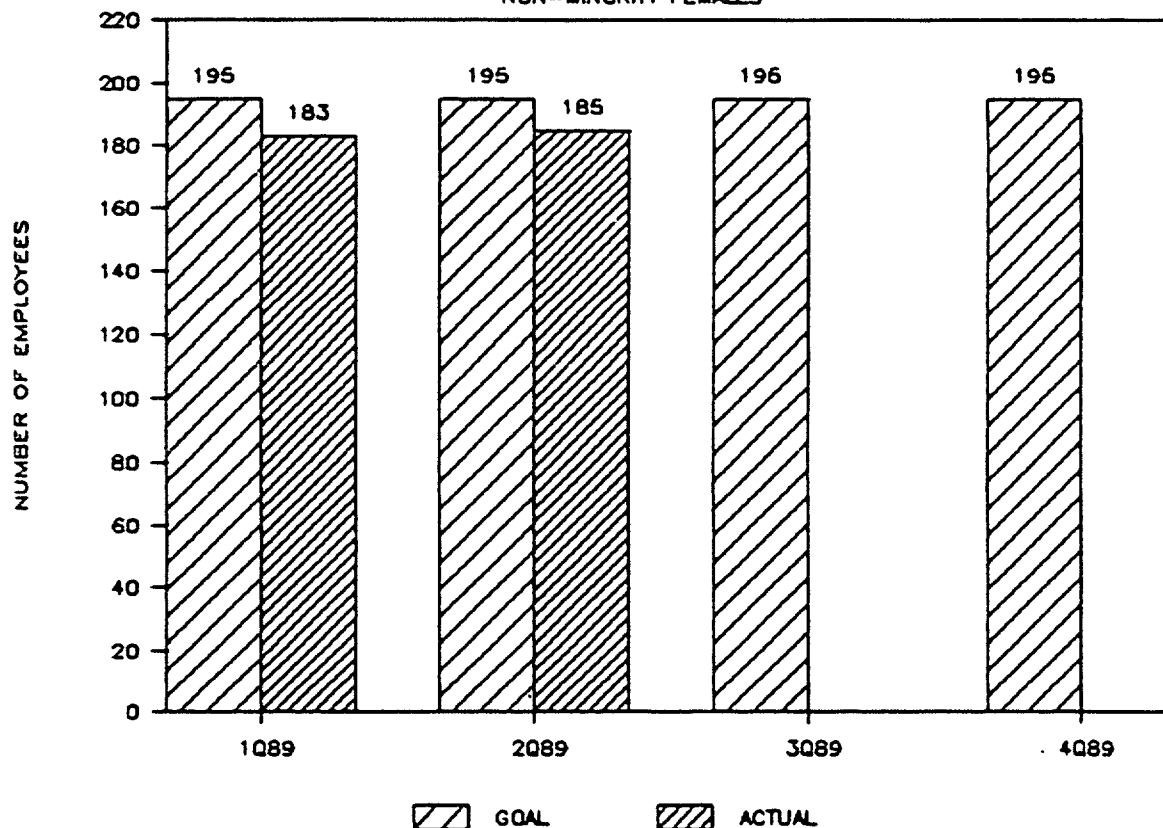
PERFORMANCE EVALUATION: NONE

EEO CARES... "LET'S GIVE IT A GOOD SHOT".

GOAL IMPOSED BY: EEO OFFICER  
 REPORTING ORGANIZATION: EQUAL EMPLOYMENT OPPORTUNITY OFFICE  
 INFORMATION SOURCE: CRUN/LOUIS/PGM10

# EEO TREND CHART

NON-MINORITY FEMALES



## NON-MINORITY FEMALES

	1Q89	2Q89	3Q89	4Q89
GOAL	195	195	195	195
ACTUAL - FTP/PPT	183	185		

GOAL: TO HAVE NON-MINORITY FEMALE REPRESENTATION COMPARABLE TO THE BOSTON SMSA AND CIVILIAN LABOR FORCE (CLF).

PERFORMANCE EVALUATION: 2Q89 HIRES EFFECTED: 4 CLERK TYPISTS, 1 VOUCHER EXAMINER, 1 PARK RANGER, 1 SECRETARY (TYPING), 1 CIVIL ENGINEER, 1 INDUSTRIAL HYGENIST, AND 2 ACCOUNTING TECHNICIANS. IN-HOUSE ACTIONS EFFECTED WERE: 2 SECRETARY (TYPING), 1 SUPV SURVEYING TECHNICIAN, 1 ENG'G OPERATIONS ASST (TYPING), 1 LEAD VOUCHER EXAMINER, 1 SUPV VOUCHER EXAMINER, 1 COMPUTER ASST, AND 1 PARK RANGER.

COMMENTS: EEO GOALS "CAN BE" ATTAINED "COLLECTIVELY" THRU EFFECTIVE AFFIRMATIVE ACTION.

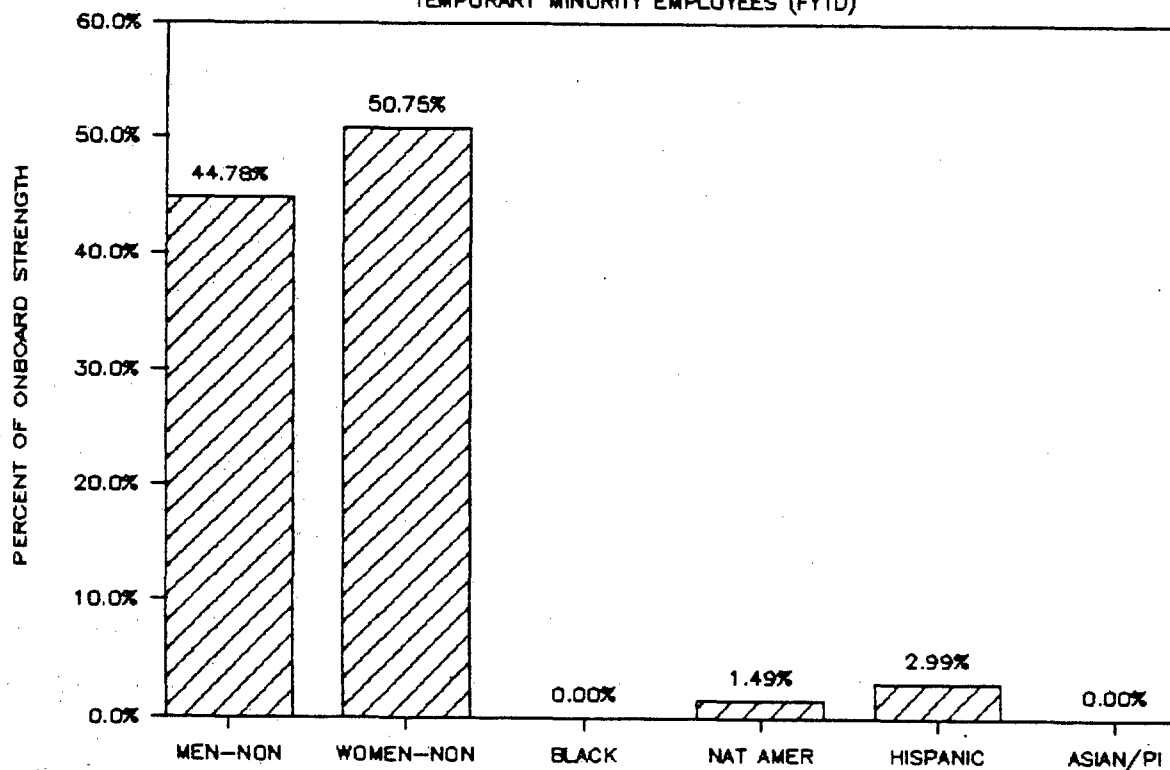
GOAL IMPOSED BY: EEO OFFICER

REPORTING ORGANIZATION: EQUAL EMPLOYMENT OPPORTUNITY OFFICE

INFORMATION SOURCE: DA FORMS 2600

# EEO TREND CHART

## TEMPORARY MINORITY EMPLOYEES (FYTD)



WORKFORCE	1Q89	2Q89	3Q89	4Q89
NON-MINORITY MEN	32	30	0	0
NON-MINORITY WOMEN	39	34	0	0
BLACKS	0	0	0	0
NATIVE AMERICANS	3	1	0	0
HISPANICS	1	2	0	0
ASIAN AMERICAN/PACIFIC ISLANDER	1	0	0	0
TOTAL	76	67	0	0

GOAL: GAIN A MINIMUM OF 15 MINORITY TEMPORARY HIRES BY FYE.

PERFORMANCE EVALUATION: NONE

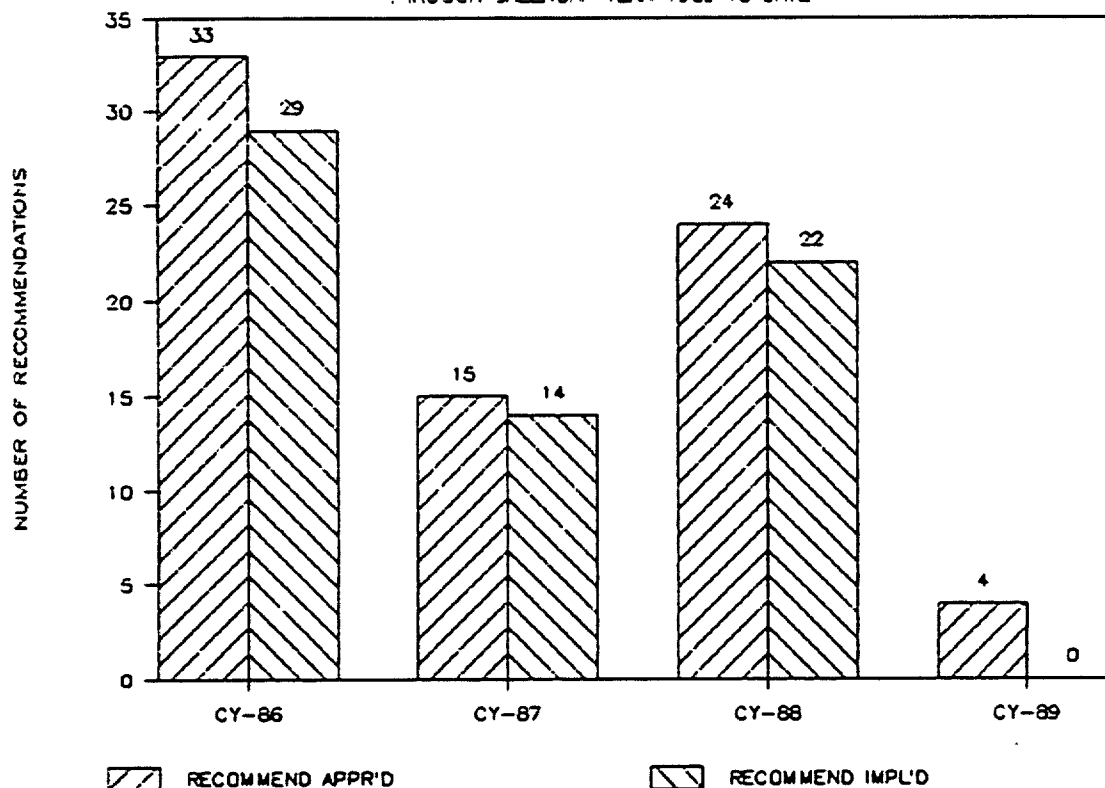
GOAL IMPOSED BY: EEO OFFICER

REPORTING ORGANIZATION: EQUAL EMPLOYMENT OPPORTUNITY OFFICE

INFORMATION SOURCE: CRUN/LOUIS/PGM10

# INTERNAL REVIEW RECOMMENDATIONS

THROUGH CALENDAR YEAR 1989 TO DATE



REPORT NUMBER	REPORT SUBJECT	TYPE	ISSUED DATE	APPROVAL DATE	TARGET DATE	RECOMMENDATIONS APPV'D	ISSUED	FIRST F/U	NOTES
86-5	REVOLVING FUND	IR	31Mar86	2Jul86	30Sep89	5	4	24MAR87	1
87-IR-03	PC USAGE AND SECURITY	IR	18Nov87	23Nov87	31May89	8	7	30Jun88	1
IRFU-88-6	CHAS GEORGE WATERLINE	AAA	27May88	N/A	31May89	8	7	21Nov88	
88-IR-01	PRIP	IR	22May88	2Jun88	30Sep89	5	4	8Feb89	1

NOTES: 1. LAST FOLLOW-UP (F/U) REPORT WILL BE ISSUED WHEN ALL RECOMMENDATIONS HAVE BEEN IMPLEMENTED OR MANAGEMENT DETERMINES THAT IMPLEMENTATION IS NO LONGER REQUIRED.

COMMENTS: FY89 RECOMMENDATIONS ARE CURRENTLY BEING STAFFED.

GOAL: TO HAVE MANAGEMENT IMPLEMENT ALL APPROVED RECOMMENDATIONS WITHIN 120 DAYS OF REPORT ISSUANCE.

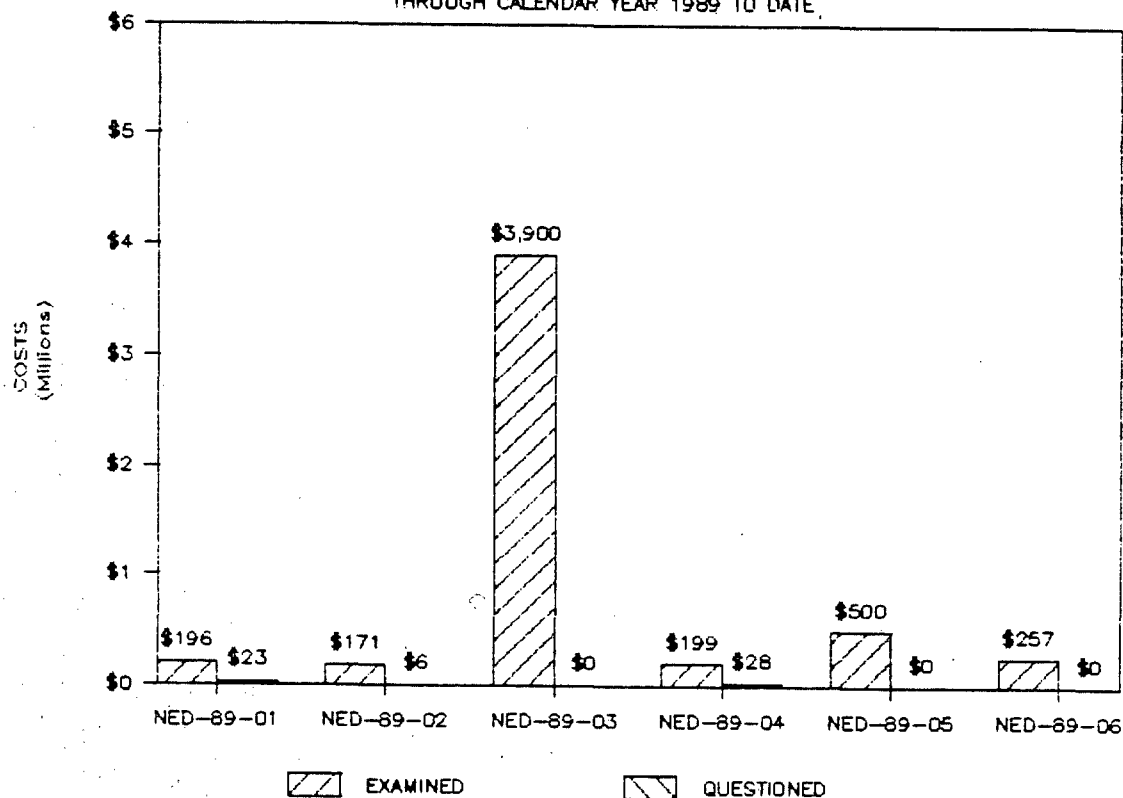
GOALS IMPOSED BY: USACE

REPORTING ORGANIZATION: AUDIT OFFICE

INFORMATION SOURCE: FOLLOWUP TRACKING SYSTEM

# CONTRACT AUDITS

THROUGH CALENDAR YEAR 1989 TO DATE.



REPORT NUMBER	REPORT SUBJECT	ISSUE DATE	TYPE	COSTS EXAMINED	COSTS QUESTIONED	NOTE
NED-89-01	BAY COLONY RR	15Nov88	C/R	\$196,000	\$23,000	
NED-89-02	BAY COLONY RR	30Nov88	C/R	\$171,000	\$5,500	
NED-89-03	BELMONT PARK		C/S	\$3,900,000	*	1
NED-89-04	BAY COLONY RR		C/R	\$199,000	\$28,000	
NED-89-05	DUNN ENGINEERING, INC		C/P	\$500,000	*	2
NED-89-06	CARTNER AND CO., INC.		C/P	\$257,000	*	3
				\$5,223,000	\$56,500	

## NOTES:

1. AUDIT WORK IN PROCEES DELAYED DUE TO OTHER PRIORITY WORK.
2. AUDIT FIELD WORK DELAYED.
3. FIELD WORK COMPLETED, REPORT BEING DRAFTED (PRIORITY WORK).

COMMENTS: THE FINAL DRAFTS FOR FOUR OF THE SIX REPORTS DISPLAYED ABOVE ARE CURRENTLY BEING STAFFED.

REPORTING ORGANIZATION: AUDIT OFFICE  
INFORMATION SOURCE: FOLLOWUP TRACKING SYSTEM